



**ORDINARY MEETING NO. 2/25
WEDNESDAY, 26 FEBRUARY 2025**

OPEN AGENDA



SUPPLEMENTARY

BUSINESS

PAPER

ITEMS ORD 16.1.1 AND ORD 16.1.2

ITEM NO.

PAGE NO.

ORD 16

LATE ITEMS

ORD 16.1

Late Open Reports

ORD 16.1.1

Organisational Performance Report - January 2025

552

ORD 16.1.2

2025 Federal Election Advocacy Projects

569



FRASER COAST REGIONAL COUNCIL
ORDINARY MEETING NO. 2/25

WEDNESDAY, 26 FEBRUARY 2025

SUBJECT:	ORGANISATIONAL PERFORMANCE REPORT - JANUARY 2025
DIRECTORATE:	ORGANISATIONAL SERVICES
RESPONSIBLE OFFICER:	DIRECTOR ORGANISATIONAL SERVICES, Keith Parsons
AUTHOR:	INFORMATION & INVESTIGATIONS OFFICER, Chaye Selby
LINK TO CORPORATE PLAN:	Focused Organisation and Leadership. Demonstrate good leadership, and effective and ethical decision-making to foster confidence within our community.

1. PURPOSE

The purpose of this report is to provide an overview of key performance outcomes, an update on key priority projects and deliverables, as well as the present Council monthly financial reports.

2. EXECUTIVE SUMMARY

The Organisational Performance Report provides an important opportunity to articulate the work that Council has performed to the elected members and the community.

3. OFFICER'S RECOMMENDATION

That Council receive and note the Organisational Performance Report for the period ending 31 January 2025 as per Attachment 1.

4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION

In accordance with the *Local Government Regulation 2012* (the Regulation), Council is required to prepare a Corporate Plan for each period of five financial years.

In addition, the Regulation states that a local government must prepare and adopt an Operational Plan for each financial year and that the Chief Executive Officer presents a written assessment of the local government's progress towards implementing the annual Operational Plan at Council meetings held at regular intervals of not more than three months apart.

Pursuant to the Regulation Council adopted its Corporate Plan 2023-2028 as part of the 2023-2024 budget deliberations at the Special Meeting No. 1/23 held on 28 June 2023 and the Operational Plan 2024-2025 at the Special Meeting No.1/24 held on 19 June 2024.

Following the release of the Financial Management (Sustainability) Guideline 2023 as a response to a recommendation in the Auditor-General's 2021 Report to Parliament which raised concerns

about local government financial sustainability, the number of relevant financial sustainability measures to be reported by Queensland local governments were expanded from three (Operating Surplus Ratio, Asset Sustainability Ratio and Net Financial Liabilities Ratio) to nine to include additional measures of financial capacity, operating performance, liquidity, asset management and debt servicing capacity. The measures are to be calculated and published by every council as part of their annual statutory financial reporting process commencing in the 2024/25 financial year.

- Council Controlled Revenue Ratio
- Population Growth Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Asset Renewal Funding Ratio
- Leverage Ratio

Due to information required to calculate some of the ratios may only be readily available or calculable at financial year-end, the following seven ratios will be calculated monthly and reported in the organisational performance report presented to the ordinary meetings of council:

- Council Controlled Revenue Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Leverage Ratio

Processes and systems are currently being developed to capture information more regularly in order to enable the intra-year reporting of some of the other ratios.

5. PROPOSAL

The Organisational Performance Report – January 2025 is provided for Council’s information.

6. FINANCIAL & RESOURCE IMPLICATIONS

N/A

7. POLICY & LEGAL IMPLICATIONS

Section 204(1) of the *Local Government Regulation 2012* states that the Chief Executive Officer must present the financial report –

- (a) if the local government meets less frequently than monthly – at each meeting of the local government; or
- (b) otherwise – at a meeting of the local government once a month;
- (c) the financial report must state the progress that has been made in relation to the local government’s budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

8. RISK IMPLICATIONS

N/A

9. CRITICAL DATES & IMPLEMENTATION

N/A

10. CONSULTATION

Consultation has taken place with Council's Executive Management Team and senior staff in preparation of the monthly Organisational Performance Report.

11. CONCLUSION

The Organisational Performance Report – January 2025 has been prepared with appropriate consultation and in accordance with relevant legislation.

12. ATTACHMENTS

1. Organisational Performance Report - January 2025 [↓](#)

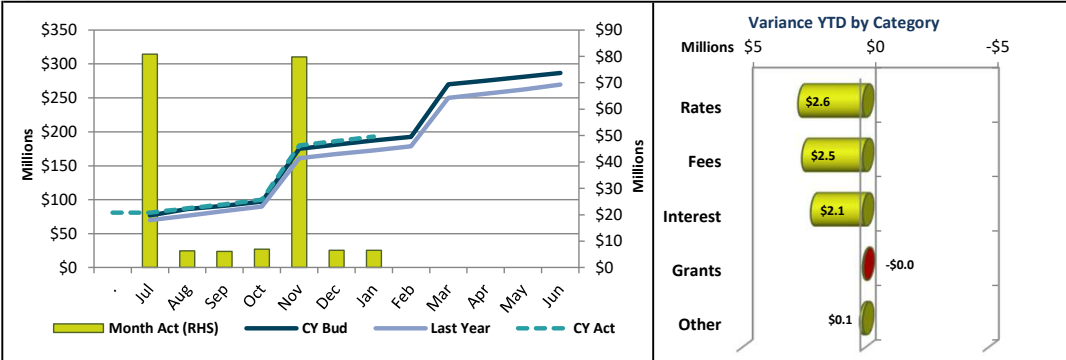


Performance Report
January 2025



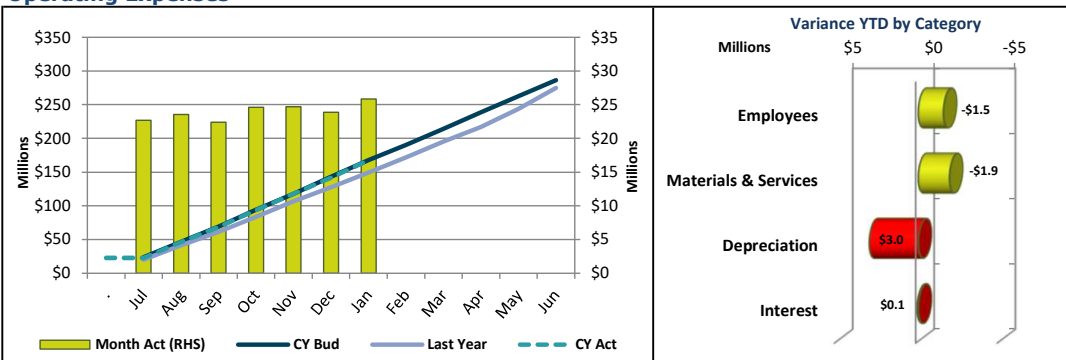
Financial Performance

Operating Revenue



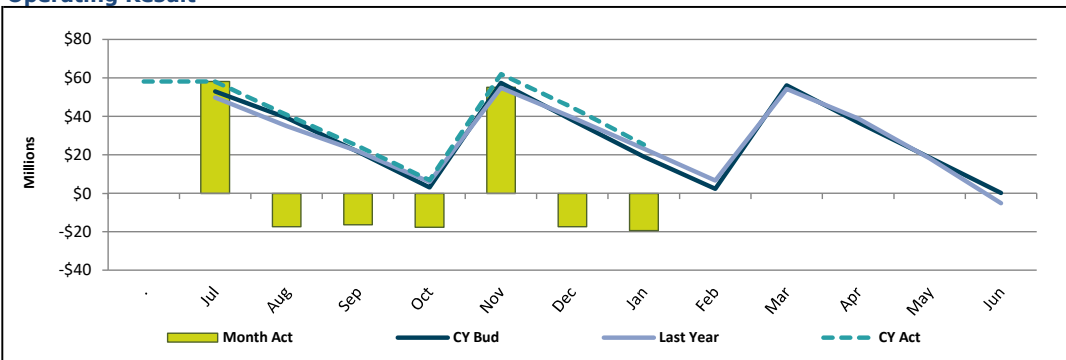
Operating revenue year to date January 2025 is \$7.3m over budget (3.90%). Rates, levies and charges are \$2.6m over budget due to general rates (net of capping) \$1.2m, water consumption \$657k, sewage charges \$270k, water rates \$219k, waste charges \$214k. Fees and charges are over budget \$2.5m due to Waste Operations \$700k, Caravan Parks \$558k, Development Compliance \$406k, Animal Facilities & Rangers \$292k, Financial Revenue Services \$197k. Interest revenue is \$2.1m over budget due to higher than forecast interest rates on investments and cash holdings.

Operating Expenses



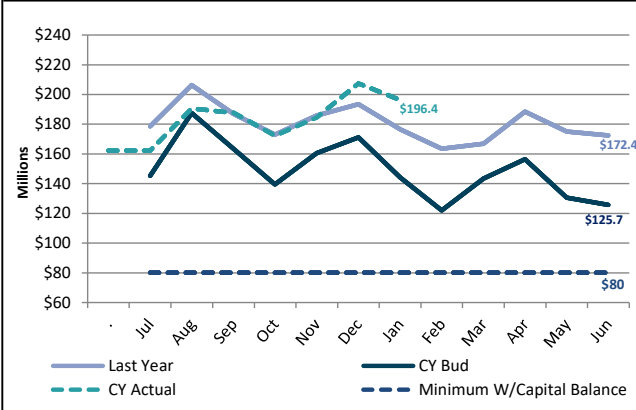
Operating expenses are under budget \$376k (0.22%) to January 2025. Materials and services are under budget \$1.9m due to Road Operations - North (\$802k), Waste Contracts (\$729k), Road Operations - South (\$608k), Information Technology (\$466k), Fleet (\$430k). Employee costs are under budget \$1.5m due to Financial Services (oncost recoveries) (\$1.1m), Transformation, Assets & Information (\$596k). Depreciation expense is over budget \$3.0m as a result of the higher than anticipated asset revaluation outcome at 30 June 2024.

Operating Result



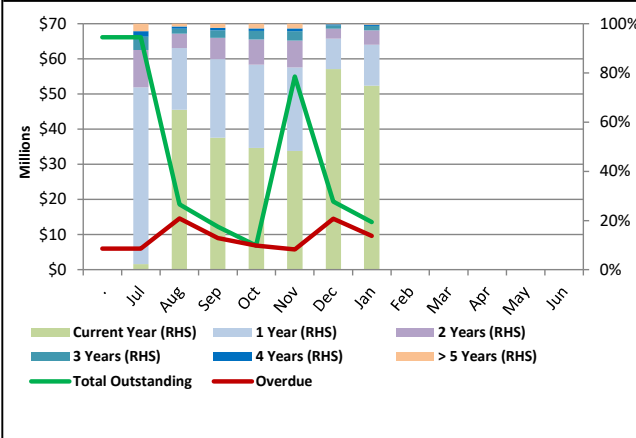
Financial Performance

Cash Balance



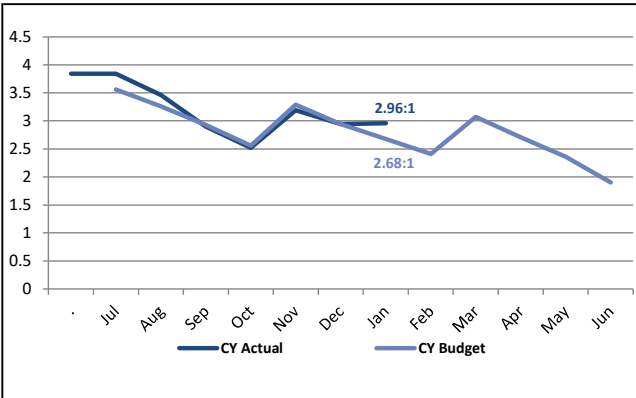
Cash balance variance from budget year to date January 2025 is \$52.2m over budget. The main variances to budget are actual capital spend under budget \$22.0m and capital grants, subsidies and contributions \$19.3m over budget.

Rates Receivables



Second reminder letters will be issued 3 February 2025. There are 368 properties being handled by Council's collection agent with an approximate value of \$1.38m. This is higher than the same period last year where there were 301 properties and \$1.06m. There are 86 files that have been served with Statement of Claim with a value of \$694k. 114 files remain in Judgement (\$1.43m).

Current Ratio



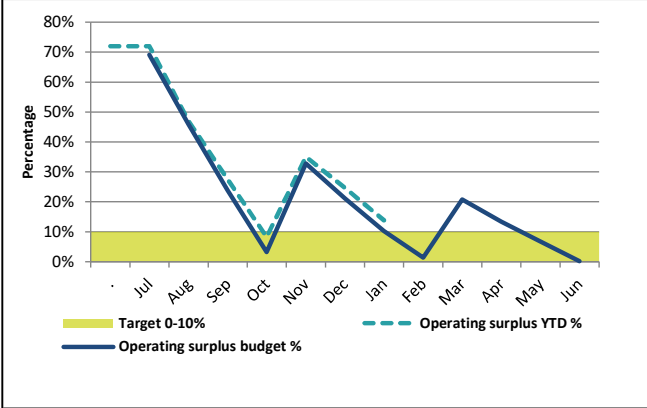
Current ratio is an indicator of the ability of Council to meet its short term financial obligations.

The current ratio of 2.96:1 for January 2025 indicates Council is comfortably able to meet its short term obligations as and when they fall due.

$$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

Financial Performance

Operating Surplus Ratio

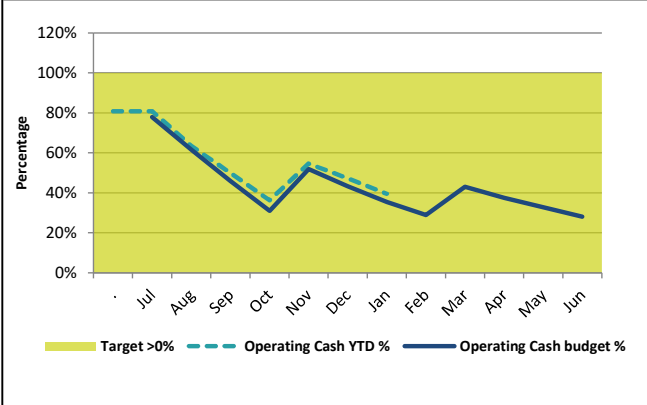


Operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.

Council's operating surplus ratio year to date is closely aligned to budget.

Operating Surplus Ratio = Net Operating Result divided by Total Operating Revenue

Operating Cash Ratio

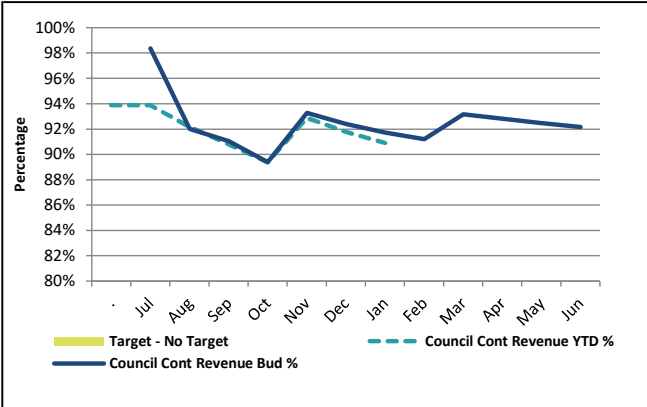


Operating cash ratio is a measure of Council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation and finance costs.

Council is generating sufficient operating cash to cover its operational expenses. The ratio is closely aligned to budget.

Operating Cash Ratio = [Operating Result add Depreciation and Amortisation add Finance Costs] divided by Total Operating Revenue

Council Controlled Revenue Ratio



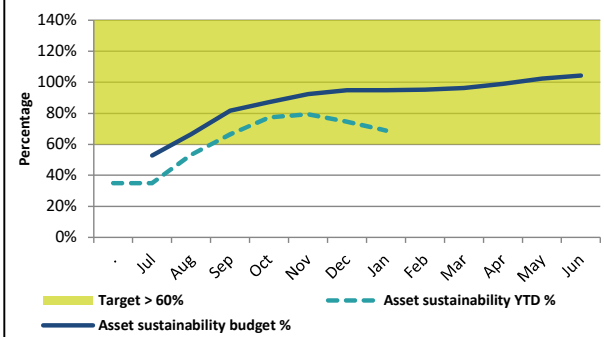
Council-controlled revenue is an indicator of Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

Council's controlled revenue ratio is now closely aligned to budget.

Council Controlled Revenue Ratio = [Net Rates, Levies and Charges add Fees and Charges] divided by Total Operating Revenue

Financial Performance

Asset Sustainability Ratio

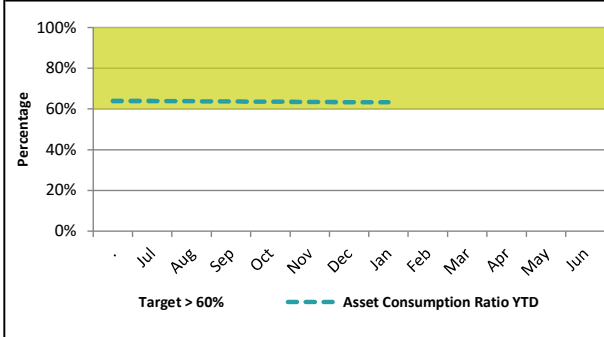


Asset sustainability ratio approximates the extent to which the infrastructure assets managed by Council are being replaced as the assets reach the end of their useful lives.

Council's asset sustainability ratio is lower than expected with less funds spent on renewal projects than budgeted.

Asset Sustainability Ratio = Capital Expenditure on the Replacement of Assets (Renewals) divided by Depreciation Expense

Asset Consumption Ratio

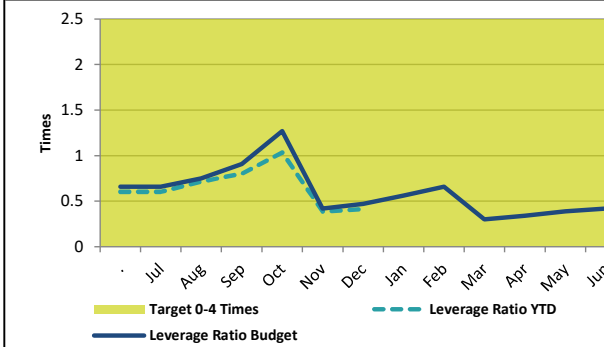


Asset consumption ratio approximates the extent to which infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.

Council's asset consumption ratio is above the target ratio of greater than 60%.

Asset Consumption Ratio = Written Down Replacement Cost of Depreciable Infrastructure Assets divided by Current Replacement Costs of Depreciable Infrastructure Assets

Leverage Ratio

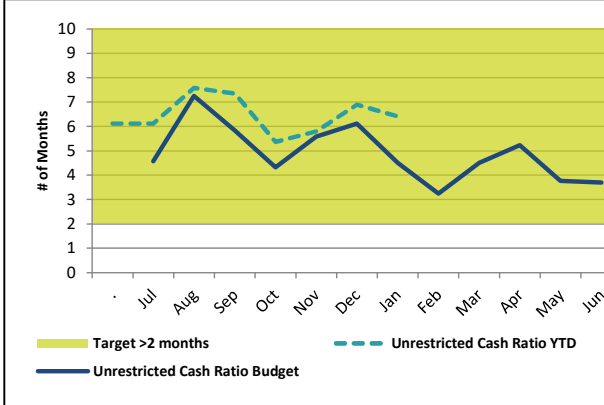


Leverage ratio is an indicator of Council's ability to repay its existing debt. It measures the relative size of Council's debt to its operating performance.

Council's leverage ratio is performing close to budget.

Leverage Ratio = Book Value of Debt divided by [Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation add Finance Costs]

Unrestricted Cash Expense Cover Ratio

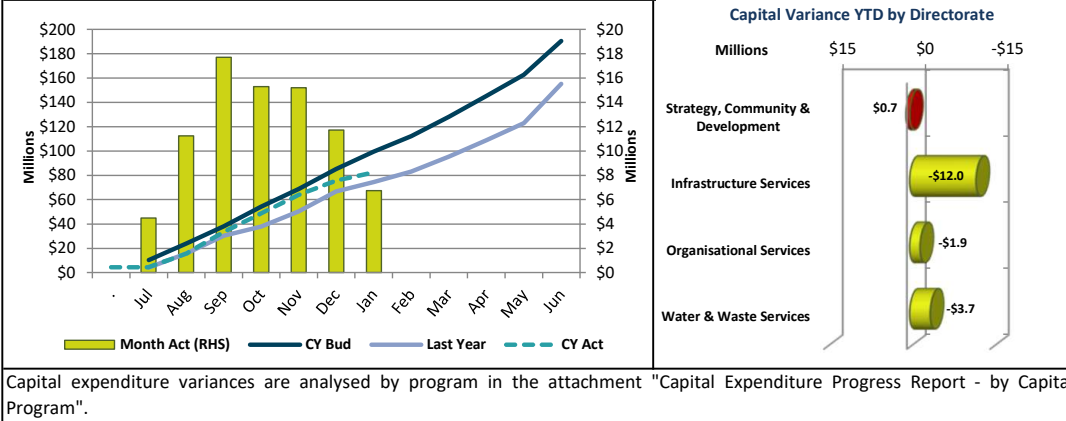


Unrestricted cash expense cover ratio is an indicator of the cash available to Council to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses. Note due to the impracticality of calculating some aspects of restricted cash on a monthly basis, some assumptions have been made. Council has a favourable ratio due to its current cash holdings.

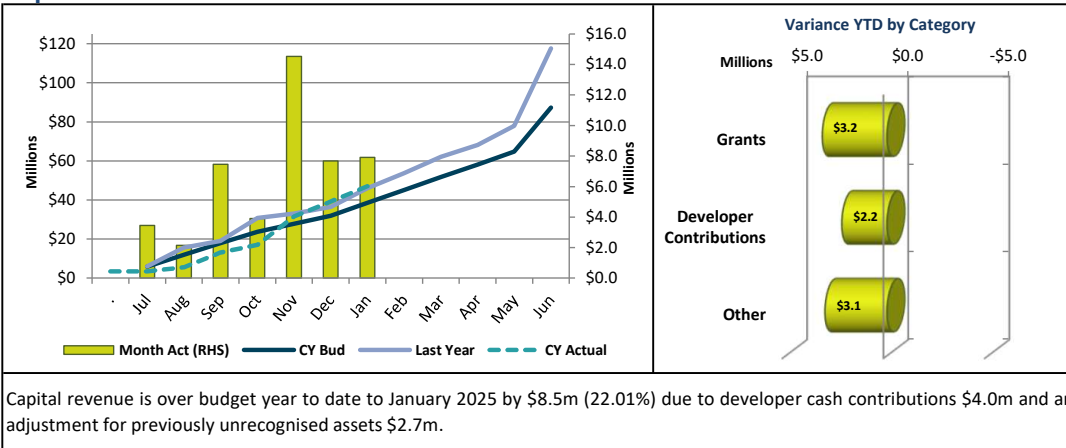
Unrestricted Cash Expense Cover Ratio = [Total Cash less Externally Restricted Cash] divided by [Operating Expenditure less Depreciation and Amortisation less Finance Costs] x 12

Financial Performance

Capital Expenditure

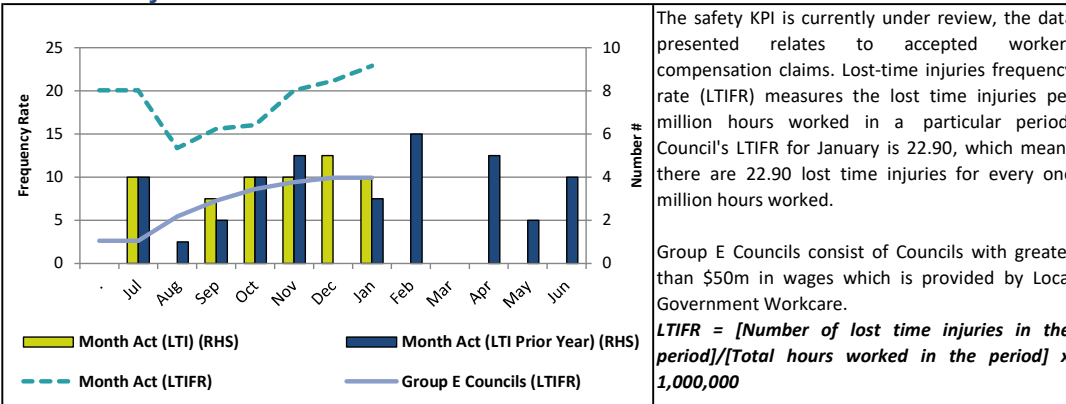


Capital Revenue



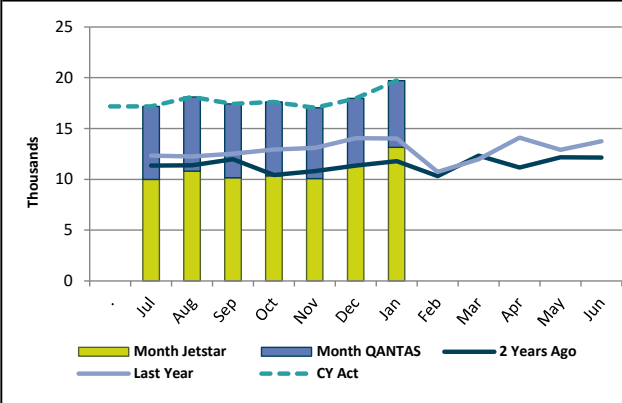
Safety

Lost-Time Injuries



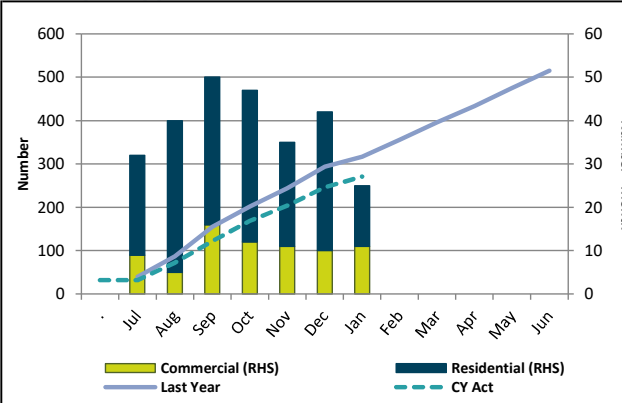
Economy

Passenger Statistics



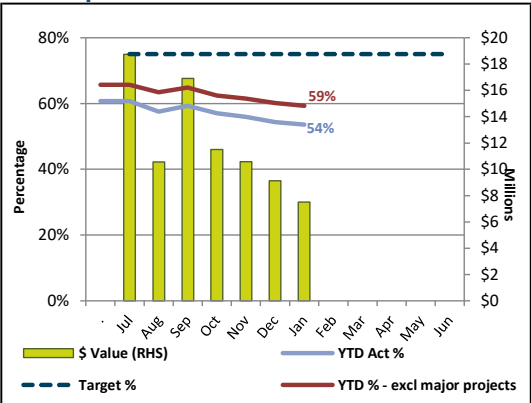
Increased Jetstar passenger numbers for the month. Total passengers numbers from Jetstar, Qantas and Lady Elliot flights combined were a record month with 21,742 passengers carried.

Developer Applications Received

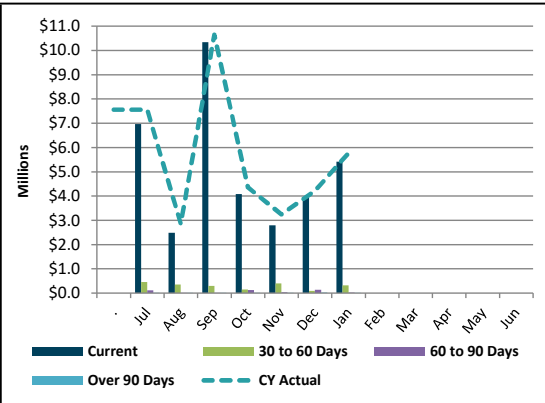


QDBW (Building Works Assessable against the Planning Scheme): 1
 QMCU (Material Change of Use): 14
 QOPW (Operational Works): 5
 QRAL (reconfiguring a Lot): 5

Local Spend



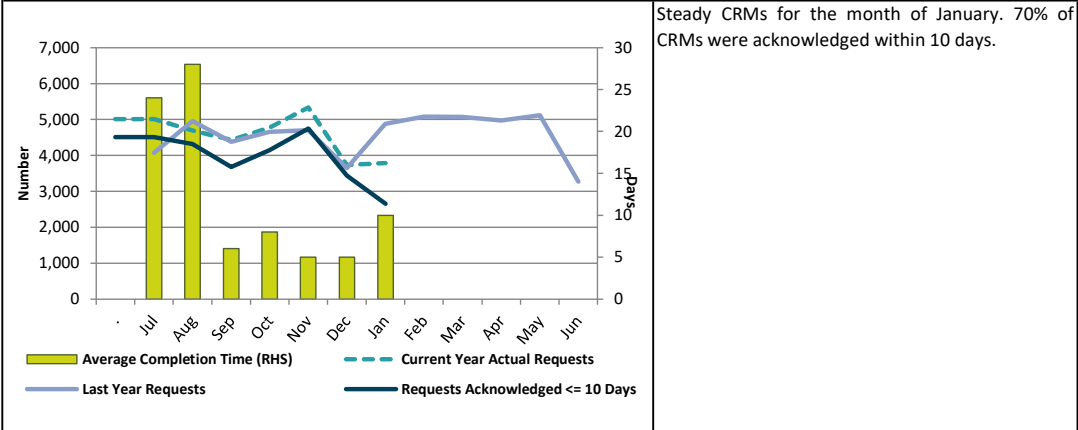
Creditors



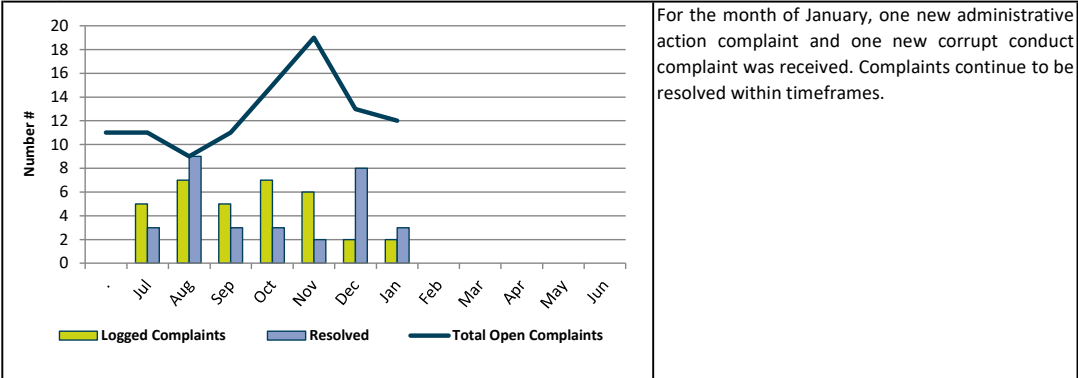
Year to date local spend is 54% compared to target of 75%. Excluding costs related to major projects, year to date local spend is 59%.

Service Performance

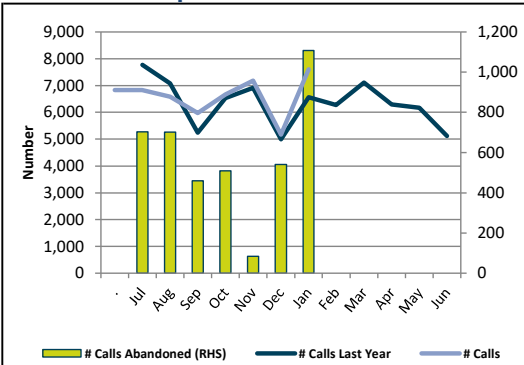
Customer Request Statistics



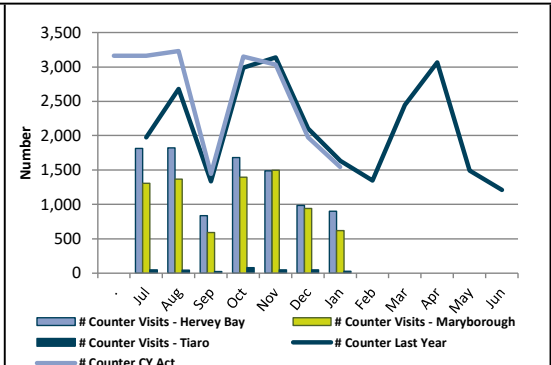
Complaints



Call Centre Response



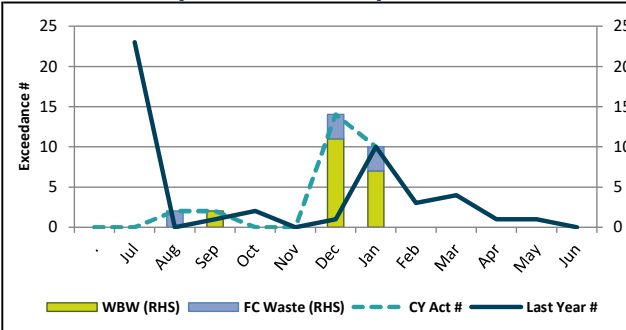
Over the Counter Transactions



Increase calls for the month with many related to mowing parks and overgrown allotments. Counter visits comparable to the same time last year.

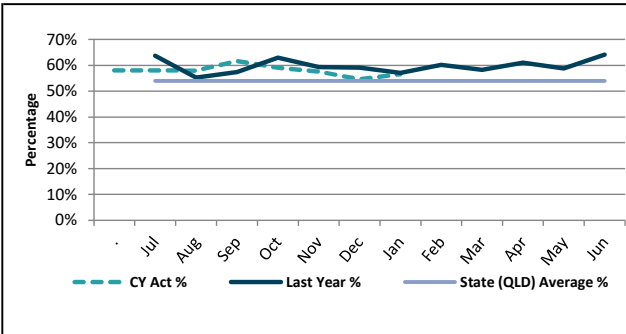
Environmental Performance

Environmentally Relevant Activity Breaches



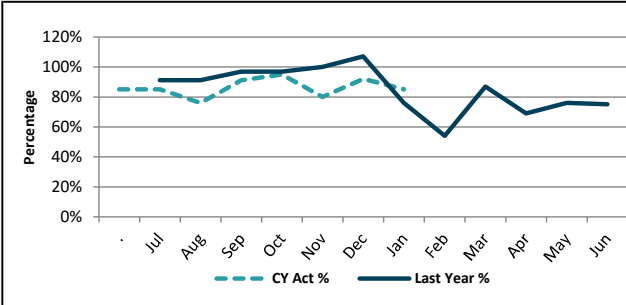
For the month of January there was four exceedances of the dry weather release limit to groundwater at the Toogoom Sewage Treatment Plant (STP), one exceedance of the E.coli release limit to waters at the Aubinville STP and two exceedances of the dry weather release limit to waters at Eli Creek STP. There were three exceedances of methane limits at Becks Road (closed) waste management facility.

Waste Diverted from Landfill



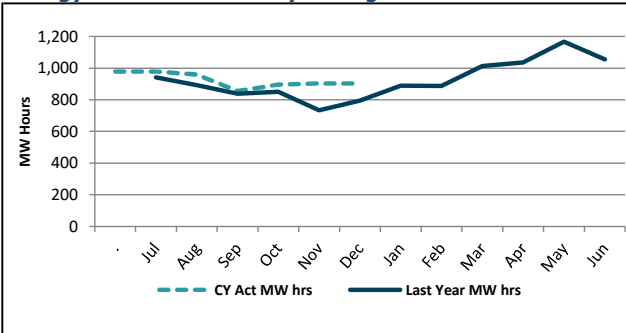
For the month of January, 56.54% of the total waste received was diverted from Landfill. Following a slow start at the beginning of January, resource recovery rates increased considerably throughout the month when industry returned to full operations. Rock, cleanfill, green waste and metal continues to make up a significant amount of the waste diverted at our major facilities.

% Effluent Reused



Recycled water usage was at 85% of Average Dry Weather Flow. This result is due to lower usage in January because of high rainfall and ongoing Sewage Treatment Plant discharges to manage storage levels.

Energy from Waste - Maryborough Landfill Gas Generation



902 MW Hours of energy was extracted from the Maryborough Landfill for the month of December. LGI achieved this volume of extraction whilst experiencing 11.83 hours of downtime due to planned outages. LGI completed 26 wells throughout the month in addition to connecting two existing laterals onsite. LGI will provide a report to Council of the effectiveness of the pumps on leachate in that area mid 2025.

**statistics and commentary provided a month in arrears due to Organisational Performance Report cut off timeframes.*



Statement of Comprehensive Income - Month ended 31 January 2025

	2023-2024	2024-2025	2024-2025			
	Audited	Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance
	\$	\$	\$	\$	\$	%
Income						
Revenue						
Recurrent revenue						
Rates, levies and charges	215,607,527	234,903,355	154,112,748	156,735,855	2,623,107	1.70%
Fees and charges	28,806,572	29,374,291	17,521,023	19,990,436	2,469,413	14.09%
Rental income	1,214,949	1,318,944	769,393	752,753	(16,640)	(2.16%)
Interest revenue	9,843,706	6,617,165	3,877,935	5,985,112	2,107,177	54.34%
Sales revenue	4,790,431	2,215,000	1,445,000	1,550,975	105,975	7.33%
Other income	5,611,178	6,367,929	3,772,284	3,799,130	26,846	0.71%
Grants, subsidies, contributions and donations	3,805,957	5,963,623	5,604,467	5,576,801	(27,666)	(0.49%)
Total recurrent revenue	269,680,320	286,760,307	187,102,851	194,391,062	7,288,211	3.90%
Expenses						
Recurrent expenses						
Employee benefits	87,923,124	94,254,051	56,523,998	54,981,218	1,542,780	2.73%
Materials and services	108,829,360	109,503,286	63,919,745	62,005,305	1,914,440	3.00%
Finance costs	4,270,839	4,857,643	1,734,806	1,803,670	(68,864)	(3.97%)
Depreciation and amortisation	73,772,889	77,907,989	45,891,007	48,903,699	(3,012,692)	(6.56%)
Total recurrent expenses	274,796,211	286,522,969	168,069,556	167,693,892	375,664	0.22%
Operating Result	(5,115,891)	237,339	19,033,295	26,697,170	7,663,875	40.27%
Capital revenue						
Grants, subsidies, contributions and donations	114,165,908	86,484,293	38,118,189	43,546,099	5,427,911	14.24%
Capital income	3,337,522	795,053	463,781	3,527,442	3,063,661	660.58%
Total capital revenue	117,503,429	87,279,347	38,581,970	47,073,541	8,491,572	22.01%
Capital expenses	26,957,682	19,425,277	11,331,412	4,277,257	7,054,154	62.25%
Net result	85,429,857	68,091,408	46,283,853	69,493,454	23,209,601	50.15%
Other comprehensive income						
Increase in asset revaluation surplus	250,658,495	39,015,112	-	-	-	0.00%
Total comprehensive income	336,088,351	107,106,520	46,283,853	69,493,454	23,209,601	50.15%



Statement of Financial Position - as at 31 January 2025

	2023-2024	2024-2025	2024-2025			
	Audited \$	Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	YTD Variance %
Assets						
Current Assets						
Cash, cash equivalents and investments	172,381,275	125,672,447	144,185,513	196,435,789	52,250,276	36.24%
Trade and other receivables	13,164,139	6,816,130	16,128,874	11,676,672	(4,452,202)	(27.60%)
Other assets	21,586,667	16,024,686	15,974,181	20,825,581	4,851,400	30.37%
Inventories	3,202,178	3,217,000	3,210,823	3,446,219	235,397	7.33%
Total Current Assets	210,334,258	151,730,263	179,499,390	232,384,260	52,884,871	29.46%
Non-Current Assets						
Trade and other receivables	4,066,380	4,307,000	4,066,380	3,219,170	(847,210)	(20.83%)
Property, plant and equipment	3,390,873,987	3,537,990,034	3,456,227,940	3,425,853,555	(30,374,386)	(0.88%)
Right of use assets	904,649	538,806	689,534	692,039	2,505	0.36%
Intangible assets	451,161	1,905,326	395,351	412,674	17,323	4.38%
Biological assets	227,741	923,000	227,741	227,741	-	0.00%
Total Non-Current Assets	3,396,523,917	3,545,664,167	3,461,606,946	3,430,405,179	(31,201,767)	(0.90%)
Total Assets	3,606,858,175	3,697,394,429	3,641,106,336	3,662,789,439	21,683,104	0.60%
Liabilities						
Current Liabilities						
Trade and other payables	51,421,977	41,704,438	31,242,759	25,658,898	5,583,861	17.87%
Contract liabilities	8,472,394	8,833,000	8,682,751	25,644,451	(16,961,700)	(195.35%)
Borrowings	5,248,154	5,071,168	5,418,305	5,420,874	(2,568)	(0.05%)
Lease liabilities	356,339	294,000	154,267	152,910	1,358	0.88%
Provisions	16,385,345	16,941,701	16,011,993	16,290,141	(278,148)	(1.74%)
Other liabilities	7,787,686	6,961,000	5,487,616	5,359,464	128,151	2.34%
Total Current Liabilities	89,671,894	79,805,307	66,997,691	78,526,739	(11,529,047)	(17.21%)
Non-Current Liabilities						
Borrowings	33,906,236	28,331,220	31,316,925	31,365,688	(48,764)	(0.16%)
Lease liabilities	563,119	284,696	563,119	563,119	-	0.00%
Other liabilities	5,394,452	5,342,320	5,394,452	5,394,452	-	0.00%
Provisions	35,728,044	43,607,006	34,654,895	35,851,633	(1,196,738)	(3.45%)
Total Non-Current Liabilities	75,591,851	77,565,242	71,929,391	73,174,893	(1,245,502)	(1.73%)
Total Liabilities	165,263,746	157,370,548	138,927,082	151,701,631	(12,774,549)	(9.20%)
Net Community Assets	3,441,594,430	3,540,023,881	3,502,179,254	3,511,087,808	8,908,554	0.25%
Community Equity						
Asset revaluation surplus	1,310,755,304	1,346,924,112	1,310,755,229	1,310,755,229	-	0.00%
Retained surplus	2,130,839,126	2,193,099,769	2,191,424,025	2,200,332,579	(8,908,554)	(0.41%)
Total Community Equity	3,441,594,430	3,540,023,881	3,502,179,254	3,511,087,808	8,908,554	0.25%



Statement of Cash Flows as at 31 January 2025

	Budget \$	YTD Budget \$	2024-2025 YTD Actual \$	YTD Variance \$	YTD Variance %
Operating Activities					
Receipts from customers	272,577,756	171,525,087	179,398,872	7,873,786	4.59%
Payments to suppliers and employees	(205,100,161)	(135,758,295)	(144,385,324)	(8,627,029)	6.35%
Interest received	6,617,147	3,844,175	7,055,950	3,211,775	83.55%
Rental	1,391,135	769,393	752,753	(16,640)	(2.16%)
Non capital grants & contributions	6,563,507	5,604,467	5,576,801	(27,666)	(0.49%)
Other income	8,582,929	5,217,284	5,350,105	132,821	2.55%
Borrowing costs	(2,136,153)	(1,396,630)	(1,630,950)	(234,320)	16.78%
Net cash provided by/(used in) operating activities	88,496,159	49,805,481	52,118,207	2,312,725	4.64%
Investing Activities					
Proceeds from sale of property, plant and equipment	795,053	463,781	4,203,693	3,739,912	806.40%
Capital grants, subsidies and contributions	64,841,220	28,490,712	47,786,134	19,295,422	67.73%
Purchase/construction of property, plant and equipment	(188,896,058)	(98,497,254)	(77,190,769)	21,306,485	(21.63%)
Payments for Intangible Assets	(1,550,000)	(790,824)	(115,306)	675,518	(85.42%)
Net cash flow from investing activities	(124,809,785)	(70,333,585)	(25,316,248)	45,017,337	(64.01%)
Financing Activities					
Repayment of borrowings	(5,178,623)	(2,589,311)	(2,540,548)	48,764	(1.88%)
Repayment of leases (principal only)	(340,304)	(202,072)	(206,898)	(4,825)	2.39%
Net cash flow from financing activities	(5,518,927)	(2,791,384)	(2,747,445)	43,938	(1.57%)
Net increase / (decrease) in cash	(41,832,553)	(23,319,487)	24,054,514	47,374,001	(60.94%)
Cash at beginning	167,505,000	167,505,000	172,381,275	4,876,275	2.91%
Cash at end	125,672,447	144,185,513	196,435,789	52,250,276	36.24%



CAPITAL EXPENDITURE PROGRESS REPORT

BY CAPITAL PROGRAM

31 January 2025

CAPITAL PROGRAM	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actuals	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
Directorate: Strategy, Community & Development							
Airport	2,485,000	2,085,000	519,194	1,565,806	25%	21%	891,003
Animal Pound	275,000	225,000	122,181	102,819	54%	44%	23,978
Aquatic Centres	9,560,000	4,700,000	3,460,661	1,239,339	74%	36%	5,376,682
Community & Recreational Facilities	-	-	3,343	(3,343)			(3,382)
Cultural Services	1,675,000	545,000	49,691	495,309	9%	3%	25,113
Library Services	639,339	391,839	398,463	(6,624)	102%	62%	(10,135)
Roads Footpaths & Bikeways	100,000	100,000	71,528	28,472	72%	72%	7,000
Showgrounds	500,000	300,000	38,682	261,318	13%	8%	203,070
Trunk Infrastructure - Dev	2,600,000	742,000	5,113,795	(4,371,795)	689%	197%	1,429,234
	17,834,339	9,088,839	9,777,538	(688,699)	108%	55%	7,833,393
Directorate: Infrastructure Services							
Asset Management	1,100,000	300,000	266	299,734	0%	0%	-
Caravan Parks	13,560,000	7,400,000	5,492,068	1,907,932	74%	41%	4,725,088
Cemeteries	330,000	185,000	77,963	107,037	42%	24%	97,463
Climate Change & Environmental Sustainability	3,200,000	2,050,000	514,200	1,535,800	25%	16%	1,859,281
Coastal Jetties, Piers & Boardwalks	700,000	-	53,648	(53,648)		8%	902,208
Depot Operations	230,000	50,000	47,471	2,529	95%	21%	5,979
Disaster & Risk Management	2,067,740	550,000	647,686	(97,686)	118%	31%	1,970,914
Drainage Construction	1,500,000	275,000	351,485	(76,485)	128%	23%	359,521
Environment Management	31,086	31,086	-	31,086	0%	0%	8,833
Public Amenities	200,000	120,000	127,778	(7,778)	106%	64%	41,713
Parks Structures & Facilities	3,350,000	1,868,000	1,062,254	805,746	57%	32%	854,454
Parks Landscaping & Upgrades	650,000	615,000	599,201	15,799	97%	92%	43,996
Major Projects	48,583,748	19,330,610	13,383,034	5,947,576	69%	28%	91,224,222
Roads Bridges	1,270,000	1,010,000	1,025,828	(15,828)	102%	81%	141,752
Roads Construction	14,755,000	6,345,000	6,573,853	(228,853)	104%	45%	7,294,990
Roads Traffic Facilities	1,025,000	615,000	643,292	(28,292)	105%	63%	14,340
Roads Resurfacing	11,000,000	6,725,000	3,997,406	2,727,594	59%	36%	4,604,284
Roads - TIDS	3,720,000	2,310,000	3,109,742	(799,742)	135%	84%	32,762
Roads Transport & Carparking	100,000	100,000	28,723	71,277	29%	29%	50,650
Roads K'gari	220,000	120,000	8,850	111,150	7%	4%	88,498
Roads Footpaths & Bikeways	1,003,000	400,000	674,606	(274,606)	169%	67%	97,482
Roads Kerb & Channelling	2,605,000	1,415,000	1,419,050	(4,050)	100%	54%	210,324
	111,200,574	51,814,696	39,838,406	11,976,290	77%	36%	114,878,569
Directorate: Organisational Services							
Caravan Parks	-	-	8,530	(8,530)			(22,115)
Fleet Management	13,188,000	8,000,000	7,270,865	729,135	91%	55%	6,187,804
Health & Environment	-	-	-	-			-
Information Technology	1,550,000	825,824	548,566	277,258	66%	35%	64,149
Compulsory Land Acquisition	500,000	200,000	2,928	197,072	1%	1%	-
Property Management	2,328,000	1,052,000	374,955	677,045	36%	16%	149,889
	17,566,000	10,077,824	8,205,842	1,871,982	81%	47%	5,814,745
Directorate: Water & Waste Services							
Admin & Other Capital Equipment	714,500	404,917	167,159	237,757	41%	23%	542,608
Effluent Reuse	441,000	108,500	205,504	(97,004)	189%	47%	41,562
Sewage Collection - Non-Trunk	1,335,000	778,750	1,681,742	(902,992)	216%	126%	125,100
Sewage Collection - Trunk	1,010,000	405,000	120,573	284,427	30%	12%	302,382
Sewage Pumping Station	75,000	21,667	68,698	(47,031)	317%	92%	7,787
Sewage Treatment	4,388,745	1,297,480	1,182,877	114,603	91%	27%	778,934
Solid Waste Management	11,289,474	11,058,640	9,895,650	1,162,990	89%	88%	7,888,711
Water Collection	2,073,565	1,315,000	815,862	499,139	62%	39%	770,526
Water Pumping Stations	5,112,250	4,406,128	1,846,834	2,559,294	42%	36%	4,071,853
Water Reservoirs	2,245,580	21,580	124,175	(102,595)	575%	6%	141,870
Water Treatment	8,209,036	5,306,390	5,023,187	283,203	95%	61%	1,441,852
Water Mains - Non-Trunk	4,575,996	2,172,668	2,205,695	(33,027)	102%	48%	294,749
Water Mains - Trunk	2,375,000	1,010,000	1,260,128	(250,128)	125%	53%	347,108
	43,845,145	28,306,719	24,598,084	3,708,635	87%	56%	16,755,042
TOTAL - GROSS CAPITAL							
Strategy, Community & Development	17,834,339	9,088,839	9,777,538	(688,699)	108%	55%	7,833,393
Infrastructure Services	111,200,574	51,814,696	39,838,406	11,976,290	77%	36%	114,878,569
Organisational Services	17,566,000	10,077,824	8,205,842	1,871,982	81%	47%	5,814,745
Water & Waste Services	43,845,145	28,306,719	24,598,084	3,708,635	87%	56%	16,755,042
	190,446,058	99,288,078	82,419,870	16,868,208	83%	43%	145,281,749



CAPITAL EXPENDITURE PROGRESS REPORT

BY PROJECT CATEGORY

31 January 2025

PROJECT CATEGORY	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actuals	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
Strategy, Community & Development							
Category A	3,900,000	1,267,000	5,115,859	(3,848,859)	404%	131%	1,428,593
Category B	9,135,000	4,385,000	3,403,990	981,010	78%	37%	5,352,349
Category C	-	-	3,660	(3,660)			(47,114)
Category D	4,799,339	3,436,839	1,254,029	2,182,810	36%	26%	1,101,565
	17,834,339	9,088,839	9,777,538	(688,699)	108%	55%	7,833,393

Infrastructure Services							
Category A	71,268,748	31,465,610	23,533,288	7,932,322	75%	33%	98,675,575
Category B	9,868,000	4,710,000	4,728,679	(18,679)	100%	48%	6,417,982
Category C	15,587,740	8,005,000	1,055,397	6,949,603	13%	7%	7,807,489
Category D	14,476,086	7,634,086	10,521,043	(2,886,957)	138%	73%	1,977,523
	111,200,574	51,814,696	39,838,406	11,976,290	77%	36%	114,878,569

Organisational Services							
Category A	-	-	162,907	(162,907)			(560,747)
Category B	-	-	5,288	(5,288)			-
Category C	14,468,000	8,717,493	7,669,080	1,048,413	88%	53%	6,201,302
Category D	3,098,000	1,360,331	368,567	991,764	27%	12%	174,189
	17,566,000	10,077,824	8,205,842	1,871,982	81%	47%	5,814,745

Water & Waste Services							
Category A	18,859,474	15,702,474	11,046,929	4,655,545	70%	59%	4,884,642
Category B	9,904,366	6,257,302	7,707,274	(1,449,972)	123%	78%	8,997,407
Category C	2,253,000	769,167	1,113,290	(344,123)	145%	49%	204,585
Category D	12,828,306	5,577,777	4,730,592	847,185	85%	37%	2,657,698
Not Applicable	-	-	-	-			10,712
	43,845,145	28,306,719	24,598,084	3,708,635	87%	56%	16,755,042

COUNCIL SUMMARY

PROJECT CATEGORY	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actual \$	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
Category A	94,028,222	48,435,084	39,858,982	8,576,102	82%	42%	104,428,063
Category B	28,907,366	15,352,302	15,845,231	(492,929)	103%	55%	20,767,738
Category C	32,308,740	17,491,660	9,841,427	7,650,233	56%	30%	14,166,262
Category D	35,201,731	18,009,033	16,874,230	1,134,803	94%	48%	5,910,974
Not Applicable	-	-	-	-			8,712
TOTAL	190,446,058	99,288,078	82,419,870	16,868,208	83%	43%	145,281,749

PROJECT CATEGORY	Definition
Category A	The project budget is over \$4m, high profile and med-high risk
Category B	The project budget is between \$1m and \$5m, medium profile and major risk
Category C	The project budget is between \$500k and \$1m, low profile and moderate risk
Category D	The project budget is under \$500k, very low profile and minor risk
Not Applicable	The project is yet to be categorised

FRASER COAST REGIONAL COUNCIL
ORDINARY MEETING NO. 2/25

WEDNESDAY, 26 FEBRUARY 2025

SUBJECT:	2025 FEDERAL ELECTION ADVOCACY PROJECTS
DIRECTORATE:	OFFICE OF THE CEO
RESPONSIBLE OFFICER:	CHIEF EXECUTIVE OFFICER, Ken Diehm
AUTHOR:	SENIOR EXECUTIVE ASSISTANT, Peter McDonnell
LINK TO CORPORATE PLAN:	Focused Organisation and Leadership. Grow the region through partnerships, advocacy and changemaking for the community.

1. PURPOSE

The purpose of this report is to provide a focused list of significant projects and issues requiring advocacy in the lead-up to the 2025 Federal Government Election. These projects will be communicated to local candidates for the Wide Bay and Hinkler regions, as well as the political parties participating in the election.

2. EXECUTIVE SUMMARY

The upcoming 2025 Federal Government Election presents an opportunity to secure funding and policy commitments for key infrastructure and community projects across the Fraser Coast region. To ensure effective and strategic advocacy, Council must prioritise a focused list of projects and issues to present to federal candidates and political parties. The projects outlined in this report address regional economic growth, community development, and infrastructure improvements across the whole of region, Wide Bay, and Hinkler electorates.

Adopting this focused advocacy approach will enhance the Council's ability to influence federal decision-making and secure necessary funding. The officer's recommendation includes specific projects such as increased federal funding for local governments, infrastructure upgrades, and the construction of community facilities. Additionally, it is proposed that the Chief Executive Officer be delegated the authority to prepare advocacy briefing papers and other relevant materials to support the advocacy process.

3. OFFICER'S RECOMMENDATION

That Council:

1. Resolve to adopt the following projects and issues for advocacy with political parties and candidates participating in the 2025 federal election.

Whole of Region

-
- Increased Federal Funding to local governments, in accordance with the LGAQ policy position
 - Construction of the Fraser Coast Water Grid
 - Upgrading the existing trail and facilities on the Mary to Bay Rail Trail

Wide Bay Electorate

- Design and construction of a new Maryborough Library and customer service centre
- Design and construction of Glenwood Community Centre
- Construction of Slaughterhouse Rd to open up the Moonaboola industrial precinct
- Upgrades to the Maryborough Equestrian Centre

Hinkler Electorate

- Upgrade of the Hervey Bay Airport Terminal
 - Design and construction of a multi-purpose indoor sports facility at the Fraser Coast Sports and Recreation Precinct
 - Footpath widening on the Hervey Bay Esplanade
 - Reconstruction of the River Heads Barge Boat Ramp
2. Delegate authority to the Chief Executive Officer to prepare advocacy briefing papers and other relevant materials to assist in the advocacy process.

4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION

In preparation for the 2025 State election, the Council developed the Fraser Coast Advocacy Plan 2024. Recognising that the current advocacy plan encompasses a broad spectrum of initiatives, which may impede focused and consistent lobbying efforts, the Councillors identified the necessity to streamline its priorities.

5. PROPOSAL

The proposal seeks to streamline the Council's advocacy efforts by narrowing down the list of priority projects for the 2025 federal election. This refined list will enable more targeted and effective lobbying efforts with political stakeholders. Each of the proposed projects aligns with the Council's long-term strategic goals, ensuring that advocacy efforts directly benefit the community's economic and social development. The proposed advocacy strategy includes engaging with federal candidates, political parties, and relevant government departments to secure commitments for funding and policy support.

6. FINANCIAL & RESOURCE IMPLICATIONS

There are no direct financial implications associated with adopting the officer's recommendation. However, the potential opportunity cost of not securing federal funding could amount to tens of millions of dollars. Successful advocacy efforts could result in substantial financial support from the federal government, reducing Council's borrowing requirements and alleviating the financial burden on ratepayers.

7. POLICY & LEGAL IMPLICATIONS

There are no policy or legal implications associated with the officer's recommendation. The proposed projects align with the Council's strategic plans and existing advocacy framework, ensuring compliance with all regulatory and governance requirements.

8. RISK IMPLICATIONS

The key risk associated with this advocacy plan is the potential for limited engagement or support from political stakeholders. To mitigate this risk, the Council will employ a proactive approach, engaging directly with candidates and political parties early in the election cycle. Additionally, the delegation of authority to the Chief Executive Officer to prepare advocacy materials will ensure a well-prepared and consistent advocacy strategy.

9. CRITICAL DATES & IMPLEMENTATION

Timing is critical to the success of the Council's advocacy efforts. The federal election is expected to take place in the first half of 2025. To maximize impact, advocacy efforts must commence immediately. The Council's decision on this matter will enable the preparation of briefing materials and the initiation of engagement activities with political stakeholders well ahead of the election.

10. CONSULTATION

The proposed list of projects has been developed in consultation with Councillors and is consistent with discussions held on February 19, 2025. The list incorporates feedback from elected representatives and aligns with community priorities. Further consultation will take place with relevant stakeholders, including community groups, business associations, and government agencies, to strengthen advocacy efforts.

11. CONCLUSION

The 2025 Federal Government Election provides a crucial opportunity for Council to advocate for essential projects that will benefit the Fraser Coast region. By refining the advocacy list and adopting a strategic approach, Council can effectively engage with political stakeholders to secure funding and policy commitments. The projects identified in this report align with community needs and economic growth objectives. With proactive engagement and well-prepared advocacy materials, Council is well-positioned to influence decision-making and enhance the region's infrastructure and services for the long term.

12. ATTACHMENTS

Nil