



**ORDINARY MEETING NO. 3/25  
WEDNESDAY, 26 MARCH 2025**

**OPEN AGENDA**



**SUPPLEMENTARY**

**BUSINESS**

**PAPER**

**NO. 2**

**ITEMS ORD 16.1.1 AND ORD 16.1.2**

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**ITEM NO.**

**PAGE NO.**

**ORD 16      LATE ITEMS**

**ORD 16.1      Late Open Reports**

ORD 16.1.1      Organisational Performance Report - February 2025      774

ORD 16.1.2      Ex-Tropical Cyclone Alfred Disaster Waste Recovery Assistance      791



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FRASER COAST REGIONAL COUNCIL  
ORDINARY MEETING NO. 3/25

WEDNESDAY, 26 MARCH 2025

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<b>SUBJECT:</b>	<b>ORGANISATIONAL PERFORMANCE REPORT - FEBRUARY 2025</b>
<b>DIRECTORATE:</b>	<b>ORGANISATIONAL SERVICES</b>
<b>RESPONSIBLE OFFICER:</b>	<b>DIRECTOR ORGANISATIONAL SERVICES, Keith Parsons</b>
<b>AUTHOR:</b>	<b>CORPORATE OPERATIONS OFFICER, Chaye Selby</b>
<b>LINK TO CORPORATE PLAN:</b>	<b>Focused Organisation and Leadership. Demonstrate good leadership, and effective and ethical decision-making to foster confidence within our community.</b>

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**1. PURPOSE**

The purpose of this report is to provide an overview of key performance outcomes, an update on key priority projects and deliverables, as well as the present Council monthly financial reports.

**2. EXECUTIVE SUMMARY**

The Organisational Performance Report provides an important opportunity to articulate the work that Council has performed to the elected members and the community.

**3. OFFICER'S RECOMMENDATION**

That Council receive and note the Organisational Performance Report for the period ending 28 February as per Attachment 1.

**4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION**

In accordance with the *Local Government Regulation 2012* (the Regulation), Council is required to prepare a Corporate Plan for each period of five financial years.

In addition, the Regulation states that a local government must prepare and adopt an Operational Plan for each financial year and that the Chief Executive Officer presents a written assessment of the local government's progress towards implementing the annual Operational Plan at Council meetings held at regular intervals of not more than three months apart.

Pursuant to the Regulation Council adopted its Corporate Plan 2023-2028 as part of the 2023-2024 budget deliberations at the Special Meeting No. 1/23 held on 28 June 2023 and the Operational Plan 2024-2025 at the Special Meeting No.1/24 held on 19 June 2024.

Following the release of the Financial Management (Sustainability) Guideline 2023 as a response to a recommendation in the Auditor-General's 2021 Report to Parliament which raised concerns

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about local government financial sustainability, the number of relevant financial sustainability measures to be reported by Queensland local governments were expanded from three (Operating Surplus Ratio, Asset Sustainability Ratio and Net Financial Liabilities Ratio) to nine to include additional measures of financial capacity, operating performance, liquidity, asset management and debt servicing capacity. The measures are to be calculated and published by every council as part of their annual statutory financial reporting process commencing in the 2024/25 financial year.

- Council Controlled Revenue Ratio
- Population Growth Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Asset Renewal Funding Ratio
- Leverage Ratio

Due to information required to calculate some of the ratios may only be readily available or calculable at financial year-end, the following seven ratios will be calculated monthly and reported in the organisational performance report presented to the ordinary meetings of council:

- Council Controlled Revenue Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Leverage Ratio

Processes and systems are currently being developed to capture information more regularly in order to enable the intra-year reporting of some of the other ratios.

## 5. PROPOSAL

The Organisational Performance Report – February 2025 is provided for Council’s information.

## 6. FINANCIAL & RESOURCE IMPLICATIONS

N/A

## 7. POLICY & LEGAL IMPLICATIONS

Section 204(1) of the *Local Government Regulation 2012* states that the Chief Executive Officer must present the financial report –

- (a) if the local government meets less frequently than monthly – at each meeting of the local government; or
- (b) otherwise – at a meeting of the local government once a month;
- (c) the financial report must state the progress that has been made in relation to the local government’s budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

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**8. RISK IMPLICATIONS**

N/A

**9. CRITICAL DATES & IMPLEMENTATION**

N/A

**10. CONSULTATION**

Consultation has taken place with Council's Executive Management Team and senior staff in preparation of the monthly Organisational Performance Report.

**11. CONCLUSION**

The Organisational Performance Report – February 2025 has been prepared with appropriate consultation and in accordance with relevant legislation.

**12. ATTACHMENTS**

1. Organisational Performance Report - February 2025 [↓](#)

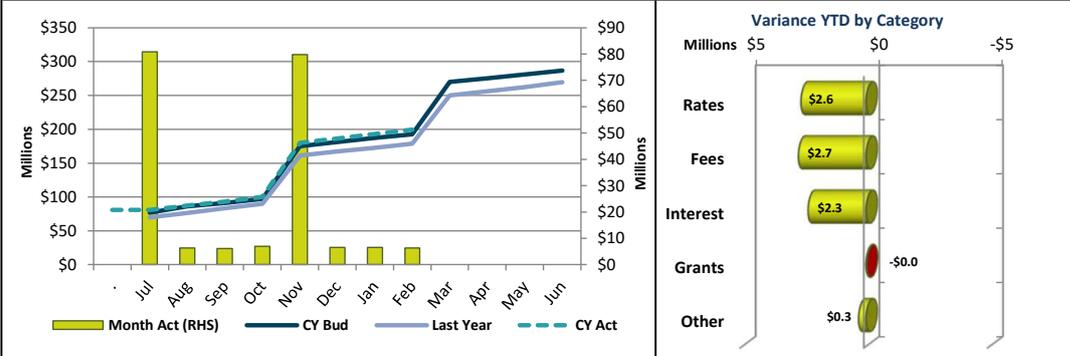


**Performance Report  
February 2025**



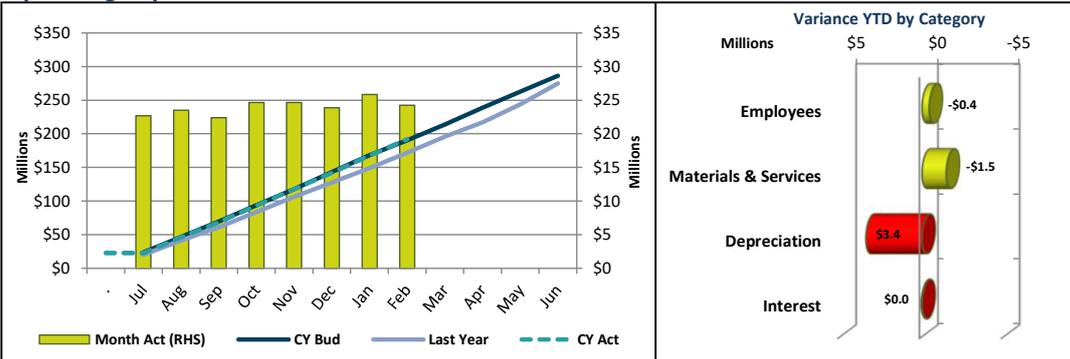
## Financial Performance

### Operating Revenue



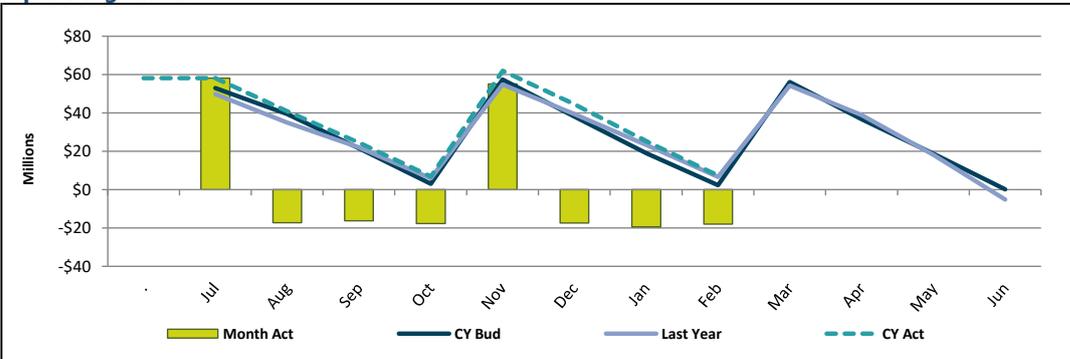
Operating revenue year to date February 2025 is \$8m over budget (4.14%). Rates, levies and charges are \$2.6m over budget due to general rates (net of capping) \$1.2m, water consumption \$657k, sewage charges \$270k, water rates \$219k, waste charges \$214k. Fees and charges are over budget \$2.7m due to Waste Operations \$752k, Caravan Parks \$556k, Development Compliance \$492k, Animal Facilities & Rangers \$443k, Financial Revenue Services \$219k, Event Development & Partnerships \$105k, Sewerage Treatment Operations \$100k. Interest revenue is \$2.3m over budget due to higher than forecast interest rates on investments and cash holdings.

### Operating Expenses



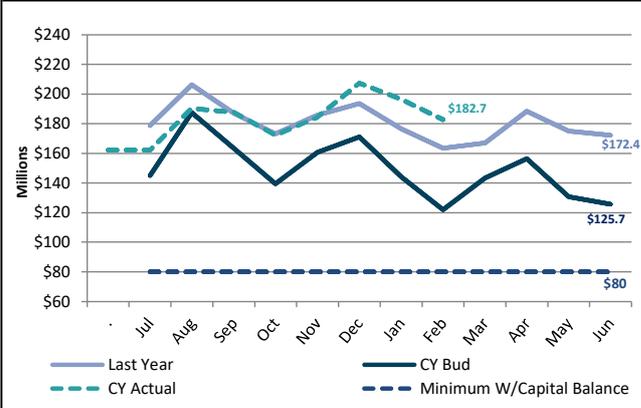
Operating expenses are over budget \$1.6m (0.82%) to February 2025. Depreciation expense is over budget \$3.4m as a result of the higher than anticipated asset revaluation outcome at 30 June 2024. Materials and services are under budget \$1.5m due to Waste Contracts (\$586k), Road Operations - North (\$515k), Information Technology (\$512k), Planning & Design (\$448k), Fleet (\$412k), Road Operations - South (\$407k). Employee costs are under budget \$434k due to Financial Services (oncost recoveries) (\$836k), Transformation, Assets & Information (\$588k), Regulatory Services (\$338k), offset by Network Operations & Maintenance (over) 451k, Resource Recovery Services (over) \$420k.

### Operating Result



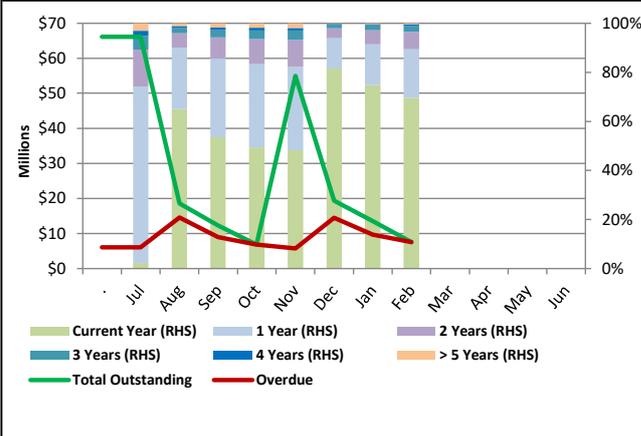
## Financial Performance

### Cash Balance



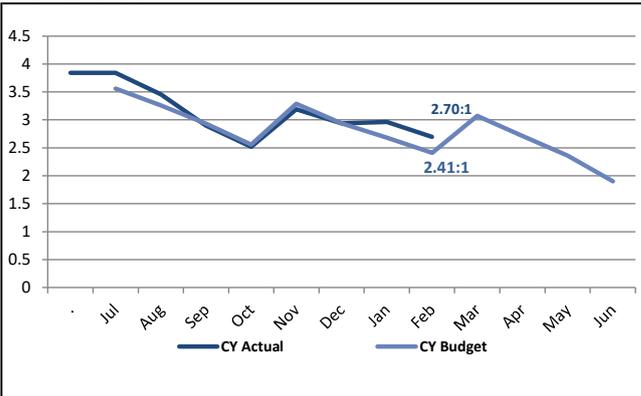
Cash balance variance from budget year to date February 2025 is \$60.7m over budget. The main variances to budget are actual capital spend under budget \$22.0m, capital grants, subsidies and contributions \$25.6m over budget and proceeds for sale of property, plant and equipment \$5m over budget.

### Rates Receivables



Cycle three rates notices issued on 3 March 2025, with a due date of 3 April 2025. There are 731 properties being handled by Council's collection agent, for a total approximate value of \$4.13m. This is higher than the same period last year where there were 568 properties and \$2.78m. There are 114 files where Council have been awarded default judgement with a total approximate remaining value of \$1.56m. There are 30 properties receiving a period of Financial Hardship Relief access FCRC.

### Current Ratio



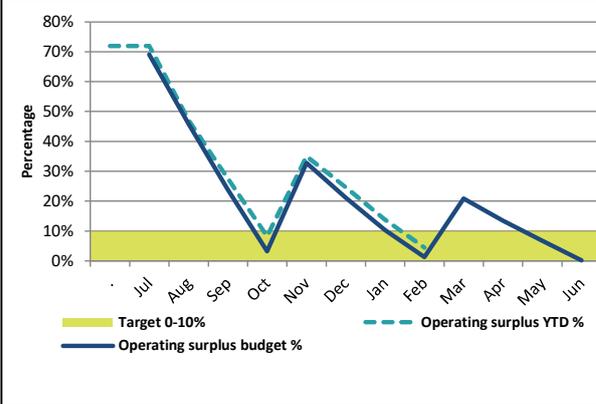
Current ratio is an indicator of the ability of Council to meet its short term financial obligations.

The current ratio of 2.70:1 for February 2025 indicates Council is comfortably able to meet its short term obligations as and when they fall due.

$$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

## Financial Performance

### Operating Surplus Ratio

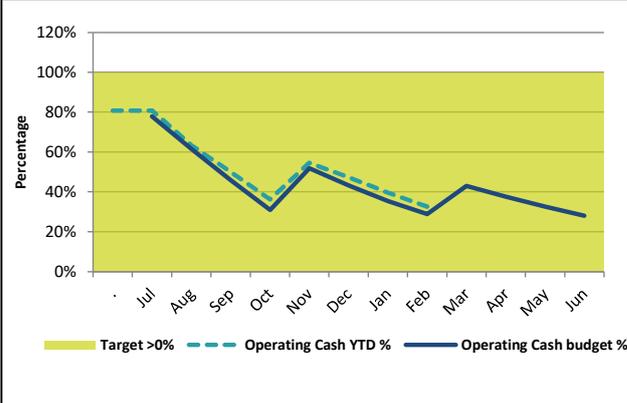


Operating surplus ratio is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.

Council's operating surplus ratio year to date is closely aligned to budget.

**Operating Surplus Ratio = Net Operating Result divided by Total Operating Revenue**

### Operating Cash Ratio

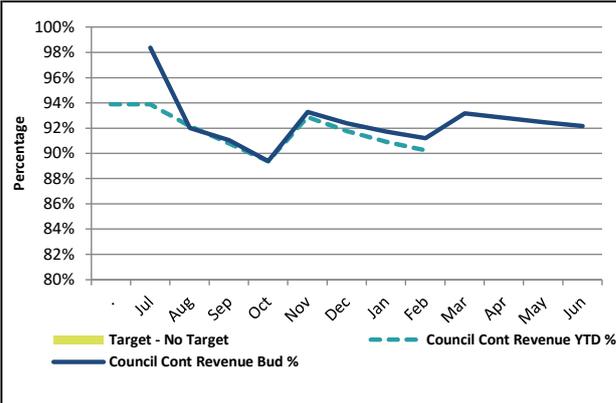


Operating cash ratio is a measure of Council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation and finance costs.

Council is generating sufficient operating cash to cover its operational expenses. The ratio is closely aligned to budget.

**Operating Cash Ratio = [Operating Result add Depreciation and Amortisation add Finance Costs] divided by Total Operating Revenue**

### Council Controlled Revenue Ratio



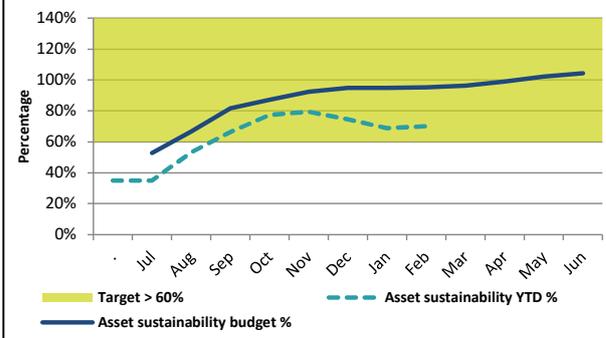
Council-controlled revenue is an indicator of Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.

Council's controlled revenue ratio is now closely aligned to budget.

**Council Controlled Revenue Ratio = [Net Rates, Levies and Charges add Fees and Charges] divided by Total Operating Revenue**

## Financial Performance

### Asset Sustainability Ratio

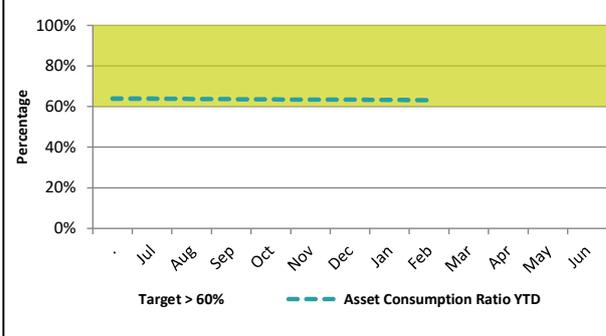


Asset sustainability ratio approximates the extent to which the infrastructure assets managed by Council are being replaced as the assets reach the end of their useful lives.

Council's asset sustainability ratio is lower than expected with less funds spent on renewal projects than budgeted.

**Asset Sustainability Ratio = Capital Expenditure on the Replacement of Assets (Renewals) divided by Depreciation Expense**

### Asset Consumption Ratio

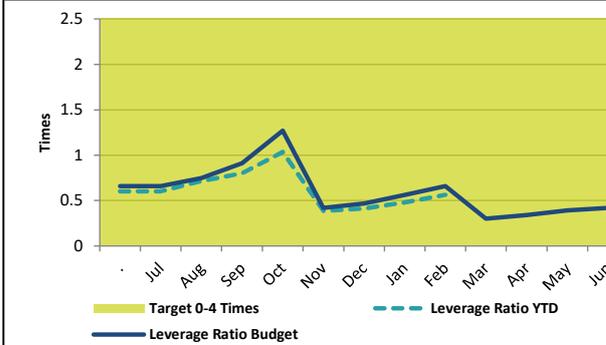


Asset consumption ratio approximates the extent to which infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.

Council's asset consumption ratio is above the target ratio of greater than 60%.

**Asset Consumption Ratio = Written Down Replacement Cost of Depreciable Infrastructure Assets divided by Current Replacement Costs of Depreciable Infrastructure Assets**

### Leverage Ratio

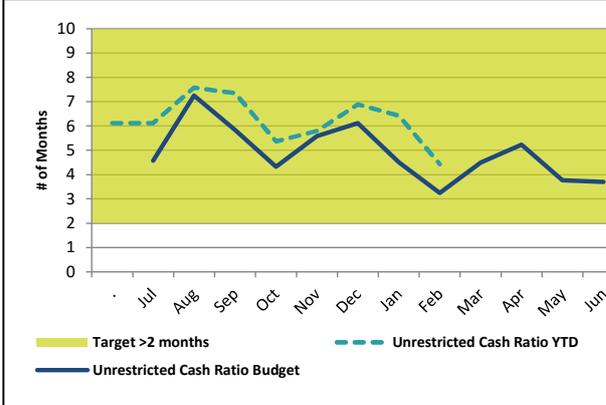


Leverage ratio is an indicator of Council's ability to repay its existing debt. It measures the relative size of Council's debt to its operating performance.

Council's leverage ratio is performing close to budget.

**Leverage Ratio = Book Value of Debt divided by [Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation add Finance Costs]**

### Unrestricted Cash Expense Cover Ratio

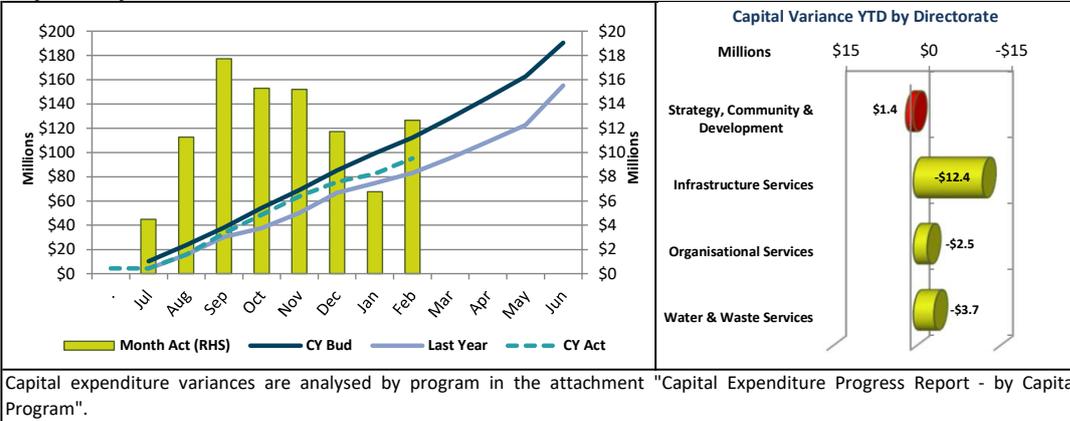


Unrestricted cash expense cover ratio is an indicator of the cash available to Council to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses. Note due to the impracticality of calculating some aspects of restricted cash on a monthly basis, some assumptions have been made. Council has a favourable ratio due to its current cash holdings.

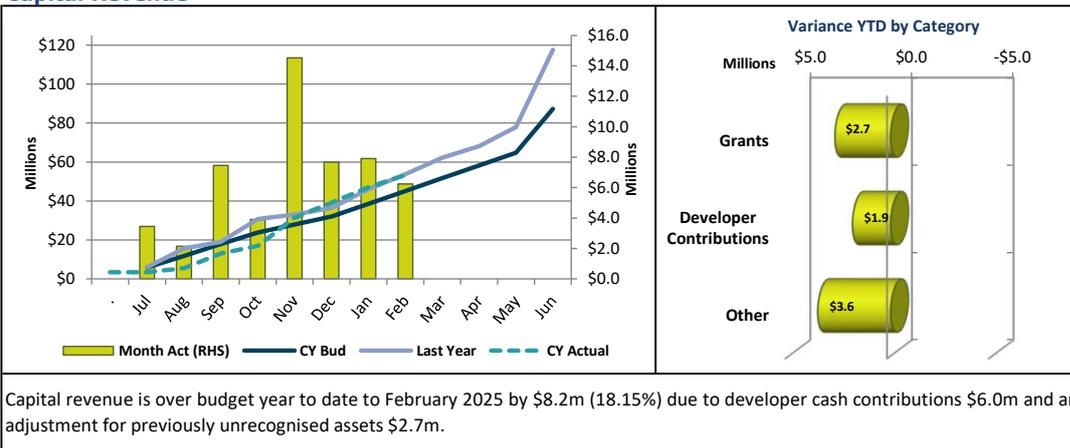
**Unrestricted Cash Expense Cover Ratio = [Total Cash less Externally Restricted Cash] divided by [Operating Expenditure less Depreciation and Amortisation less Finance Costs] x 12**

## Financial Performance

### Capital Expenditure

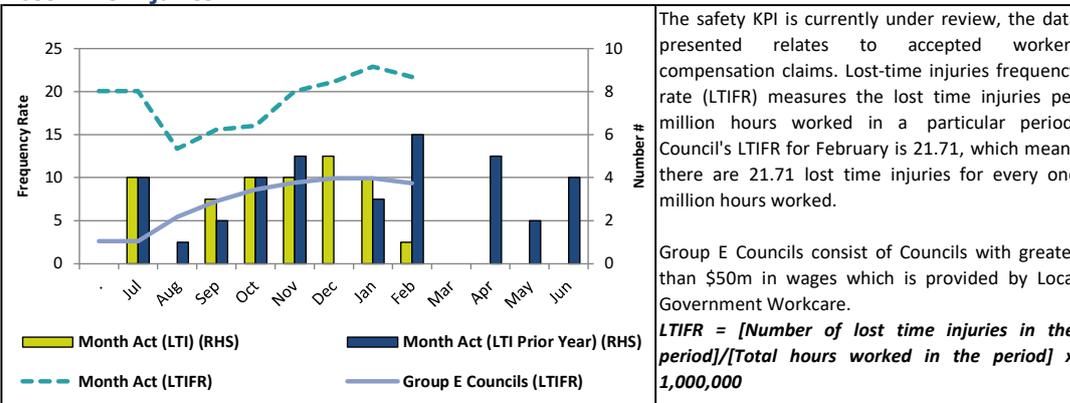


### Capital Revenue



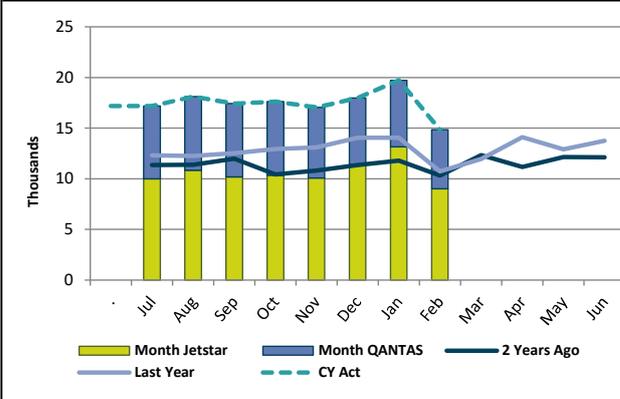
## Safety

### Lost-Time Injuries



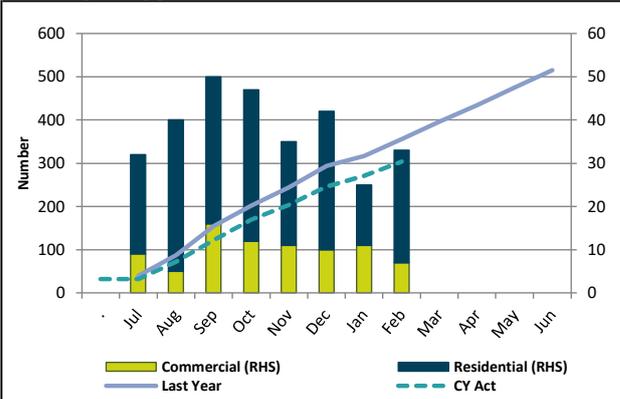
Economy

Passenger Statistics



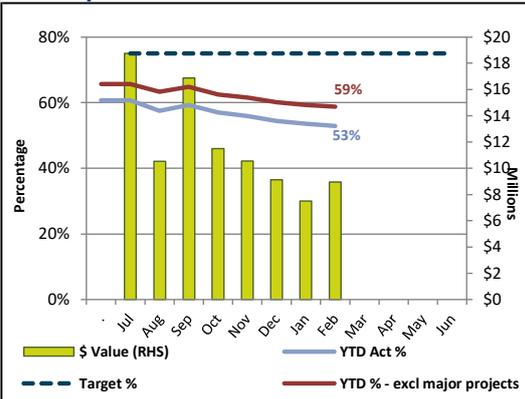
Decreased Jetstar and QANTAS passenger numbers for the month, but normal for this period of the year. A number of QANTAS flights cancelled due to engineering and crew availability.

Developer Applications Received

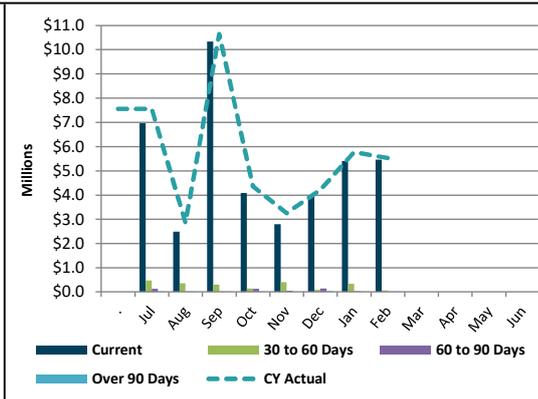


QDBW (Building Works Assessable against the Planning Scheme):6  
 QMCU (Material Change of Use):9  
 QOPW (Operational Works):7  
 QRAL (reconfiguring a Lot):11

Local Spend



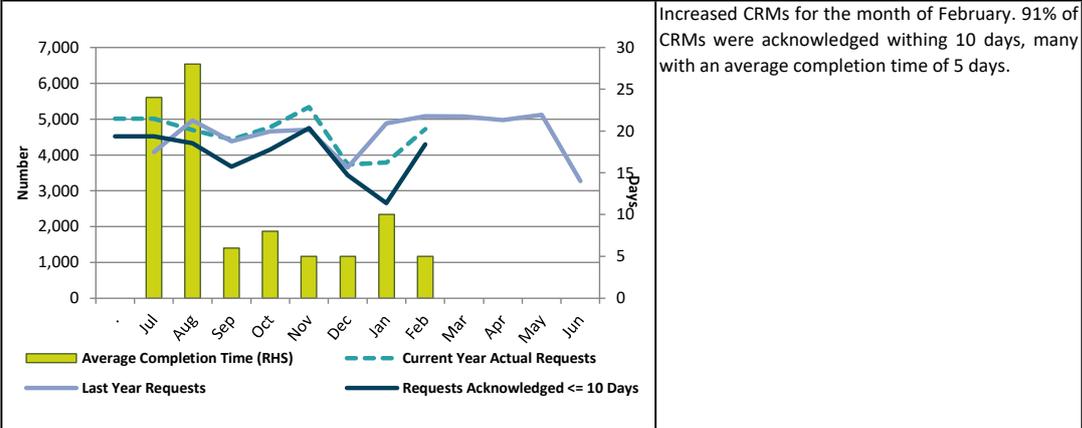
Creditors



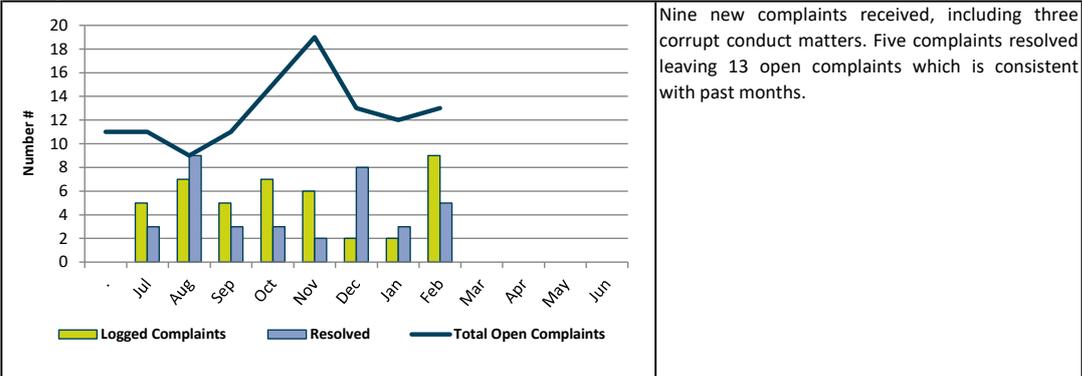
Year to date local spend is 53% compared to target of 75%. Excluding costs related to major projects, year to date local spend is 59%.

## Service Performance

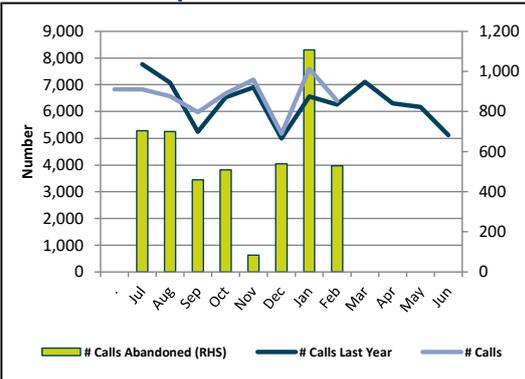
### Customer Request Statistics



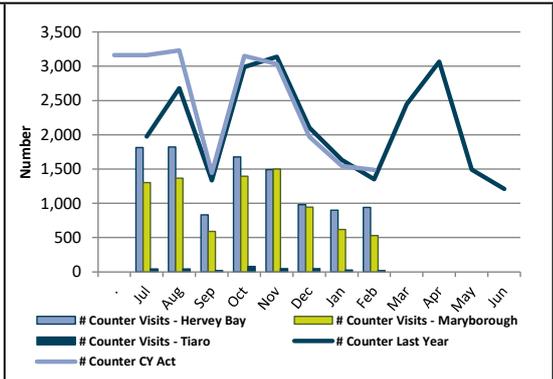
### Complaints



### Call Centre Response



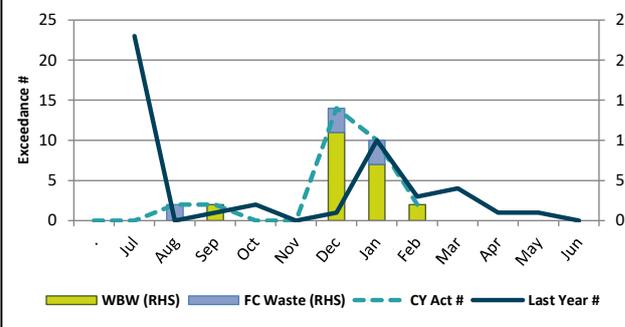
### Over the Counter Transactions



Decreased called for the month similar to previous years. Predominant calls around animals, rates, waste and water. Both centres continue to have steady foot traffic.

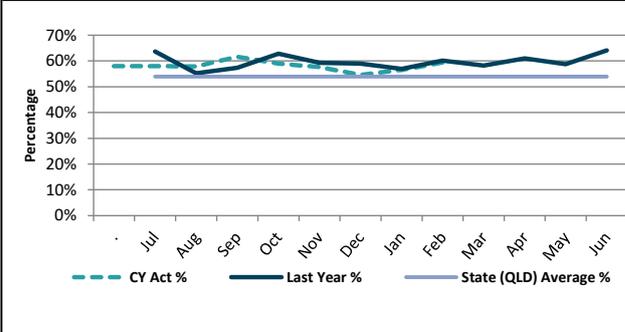
## Environmental Performance

### Environmentally Relevant Activity Breaches



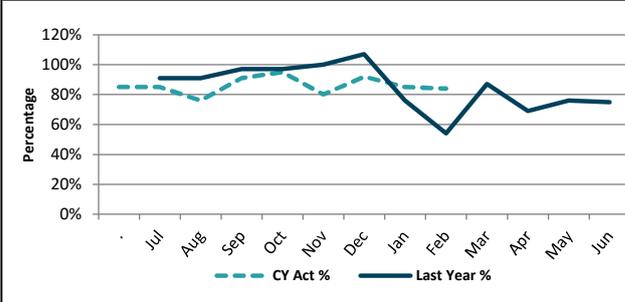
For the month of February, there was one exceedance of the mass load release limit to surface waters for Total Nitrogen (TN) and one exceedance of the mass load release limit for Total Phosphorus (TP) at Aubinville Sewerage Treatment Plant (STP). A review of the STP data did not reveal a prominent cause of the slightly elevated nutrient levels.

### Waste Diverted from Landfill



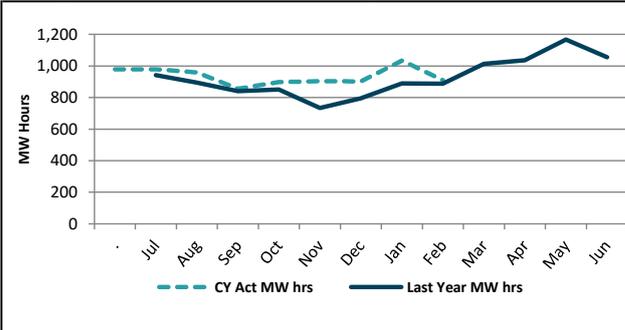
For the month of February, 59.39% of the total waste received was diverted from Landfill. Council saw an increase resource recovery rates at both of our Major Waste facilities (Maryborough Landfill & Nikenbah Transfer Station) for the month. Cleanfill, green waste and metal continues to make up a significant amount of the waste diverted at our major facilities.

### % Effluent Reused



Recycled water usage was at 84% of Average Dry Weather Flow. This result is due to lower third party usage in February and ongoing Sewer Treatment Plant discharges to manage storage levels.

### Energy from Waste - Maryborough Landfill Gas Generation



909MW Hours of energy was extracted from the Maryborough Landfill for the month of February. LGI achieved this volume of extraction whilst experiencing 5.17 hours of downtime due to planned outages. LGI completed 2 redrills and connected 2 legacy wells throughout the month. LGI have 3 redrills remaining to complete, however these works will not be completed until Councils operations move to the new cell.



## Statement of Comprehensive Income - Month ended 28 February 2025

	2023-2024	2024-2025	2024-2025			
	Audited \$	Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	YTD Variance %
<b>Income</b>						
<b>Revenue</b>						
<b>Recurrent revenue</b>						
Rates, levies and charges	215,607,527	234,903,355	155,883,200	158,510,052	2,626,852	1.69%
Fees and charges	28,806,572	29,374,291	19,904,720	22,636,307	2,731,586	13.72%
Rental income	1,214,949	1,318,944	879,307	851,720	(27,587)	(3.14%)
Interest revenue	9,843,706	6,617,165	4,439,016	6,779,270	2,340,254	52.72%
Sales revenue	4,790,431	2,215,000	1,595,000	1,705,480	110,480	6.93%
Other income	5,611,178	6,367,929	4,297,760	4,515,081	217,321	5.06%
Grants, subsidies, contributions and donations	3,805,957	5,963,623	5,746,458	5,729,736	(16,722)	(0.29%)
<b>Total recurrent revenue</b>	<b>269,680,320</b>	<b>286,760,307</b>	<b>192,745,460</b>	<b>200,727,645</b>	<b>7,982,185</b>	<b>4.14%</b>
<b>Expenses</b>						
<b>Recurrent expenses</b>						
Employee benefits	87,923,124	94,254,051	62,983,992	62,549,858	434,134	0.69%
Materials and services	108,829,360	109,503,286	73,585,642	72,108,256	1,477,387	2.01%
Finance costs	4,270,839	4,857,643	1,958,974	2,005,585	(46,611)	(2.38%)
Depreciation and amortisation	73,772,889	77,907,989	51,867,510	55,300,320	(3,432,809)	(6.62%)
<b>Total recurrent expenses</b>	<b>274,796,211</b>	<b>286,522,969</b>	<b>190,396,118</b>	<b>191,964,017</b>	<b>(1,567,899)</b>	<b>(0.82%)</b>
<b>Operating Result</b>	<b>(5,115,891)</b>	<b>237,339</b>	<b>2,349,342</b>	<b>8,763,627</b>	<b>6,414,285</b>	<b>273.02%</b>
<b>Capital revenue</b>						
Grants, subsidies, contributions and donations	114,165,908	86,484,293	44,591,410	49,200,486	4,609,077	10.34%
Capital income	3,337,522	795,053	530,036	4,109,207	3,579,171	675.27%
<b>Total capital revenue</b>	<b>117,503,429</b>	<b>87,279,347</b>	<b>45,121,445</b>	<b>53,309,693</b>	<b>8,188,248</b>	<b>18.15%</b>
Capital expenses	26,957,682	19,425,277	12,950,185	5,775,981	7,174,203	55.40%
<b>Net result</b>	<b>85,429,857</b>	<b>68,091,408</b>	<b>34,520,602</b>	<b>56,297,339</b>	<b>21,776,737</b>	<b>63.08%</b>
<b>Other comprehensive income</b>						
Increase in asset revaluation surplus	250,658,495	39,015,112	-	-	-	0.00%
<b>Total comprehensive income</b>	<b>336,088,351</b>	<b>107,106,520</b>	<b>34,520,602</b>	<b>56,297,339</b>	<b>21,776,737</b>	<b>63.08%</b>



## Statement of Financial Position - as at 28 February 2025

	2023-2024	2024-2025	2024-2025			
	Audited \$	Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	YTD Variance %
<b>Assets</b>						
<b>Current Assets</b>						
Cash, cash equivalents and investments	172,381,275	125,672,447	121,996,487	182,690,379	60,693,892	49.75%
Trade and other receivables	13,164,139	6,816,130	17,677,675	6,292,852	(11,384,823)	(64.40%)
Other assets	21,586,667	16,024,686	17,368,071	22,188,965	4,820,894	27.76%
Inventories	3,202,178	3,217,000	3,212,058	3,386,229	174,171	5.42%
<b>Total Current Assets</b>	<b>210,334,258</b>	<b>151,730,263</b>	<b>160,254,291</b>	<b>214,558,425</b>	<b>54,304,135</b>	<b>33.89%</b>
<b>Non-Current Assets</b>						
Trade and other receivables	4,066,380	4,307,000	4,066,380	3,725,258	(341,122)	(8.39%)
Property, plant and equipment	3,390,873,987	3,537,990,034	3,464,923,785	3,430,846,691	(34,077,094)	(0.98%)
Right of use assets	904,649	538,806	661,519	663,842	2,323	0.35%
Intangible assets	451,161	1,905,326	387,378	407,662	20,284	5.24%
Biological assets	227,741	923,000	227,741	227,741	-	0.00%
<b>Total Non-Current Assets</b>	<b>3,396,523,917</b>	<b>3,545,664,167</b>	<b>3,470,266,803</b>	<b>3,435,871,195</b>	<b>(34,395,608)</b>	<b>(0.99%)</b>
<b>Total Assets</b>	<b>3,606,858,175</b>	<b>3,697,394,429</b>	<b>3,630,521,094</b>	<b>3,650,429,620</b>	<b>19,908,526</b>	<b>0.55%</b>
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Trade and other payables	51,421,977	41,704,438	30,969,639	20,923,864	10,045,775	32.44%
Contract liabilities	8,472,394	8,833,000	8,712,802	30,967,146	(22,254,344)	(255.42%)
Borrowings	5,248,154	5,071,168	5,579,194	5,576,879	2,315	0.04%
Lease liabilities	356,339	294,000	123,804	122,850	954	0.77%
Provisions	16,385,345	16,941,701	15,958,657	16,575,725	(617,068)	(3.87%)
Other liabilities	7,787,686	6,961,000	5,188,072	5,207,558	(19,487)	(0.38%)
<b>Total Current Liabilities</b>	<b>89,671,894</b>	<b>79,805,307</b>	<b>66,532,167</b>	<b>79,374,022</b>	<b>(12,841,855)</b>	<b>(19.30%)</b>
<b>Non-Current Liabilities</b>						
Borrowings	33,906,236	28,331,220	31,316,925	31,365,688	(48,764)	(0.16%)
Lease liabilities	563,119	284,696	563,119	563,119	-	0.00%
Other liabilities	5,394,452	5,342,320	5,394,452	5,394,452	-	0.00%
Provisions	35,728,044	43,607,006	34,501,588	35,840,645	(1,339,057)	(3.88%)
<b>Total Non-Current Liabilities</b>	<b>75,591,851</b>	<b>77,565,242</b>	<b>71,776,084</b>	<b>73,163,905</b>	<b>(1,387,821)</b>	<b>(1.93%)</b>
<b>Total Liabilities</b>	<b>165,263,746</b>	<b>157,370,548</b>	<b>138,308,251</b>	<b>152,537,927</b>	<b>(14,229,675)</b>	<b>(10.29%)</b>
<b>Net Community Assets</b>	<b>3,441,594,430</b>	<b>3,540,023,881</b>	<b>3,492,212,843</b>	<b>3,497,891,693</b>	<b>5,678,851</b>	<b>0.16%</b>
<b>Community Equity</b>						
Asset revaluation surplus	1,310,755,304	1,346,924,112	1,310,755,229	1,310,755,229	-	0.00%
Retained surplus	2,130,839,126	2,193,099,769	2,181,457,614	2,187,136,465	(5,678,851)	(0.26%)
<b>Total Community Equity</b>	<b>3,441,594,430</b>	<b>3,540,023,881</b>	<b>3,492,212,843</b>	<b>3,497,891,693</b>	<b>5,678,851</b>	<b>0.16%</b>



## Statement of Cash Flows as at 28 February 2025

	Budget \$	YTD Budget \$	2024-2025 YTD Actual \$	YTD Variance \$	YTD Variance %
<b>Operating Activities</b>					
Receipts from customers	272,577,756	172,430,483	180,041,253	7,610,770	4.41%
Payments to suppliers and employees	(205,100,161)	(151,436,034)	(160,297,822)	(8,861,789)	5.85%
Interest received	6,617,147	4,400,433	7,851,869	3,451,436	78.43%
Rental	1,391,135	879,307	851,720	(27,587)	(3.14%)
Non capital grants & contributions	6,563,507	5,746,458	5,739,332	(7,125)	(0.12%)
Other income	8,582,929	5,892,760	6,220,560	327,800	5.56%
Borrowing costs	(2,136,153)	(1,435,906)	(1,676,859)	(240,954)	16.78%
<b>Net cash provided by/(used in) operating activities</b>	<b>88,496,159</b>	<b>36,477,501</b>	<b>38,730,052</b>	<b>2,252,551</b>	<b>6.18%</b>
<b>Investing Activities</b>					
Proceeds from sale of property, plant and equipment	795,053	530,036	5,563,774	5,033,739	949.70%
Capital grants, subsidies and contributions	64,841,220	32,560,813	58,193,620	25,632,806	78.72%
Purchase/construction of property, plant and equipment	(188,896,058)	(111,400,860)	(89,281,977)	22,118,882	(19.86%)
Payments for Intangible Assets	(1,550,000)	(854,156)	(122,328)	731,828	(85.68%)
<b>Net cash flow from investing activities</b>	<b>(124,809,785)</b>	<b>(79,164,167)</b>	<b>(25,646,911)</b>	<b>53,517,256</b>	<b>(67.60%)</b>
<b>Financing Activities</b>					
Repayment of borrowings	(5,178,623)	(2,589,311)	(2,540,548)	48,764	(1.88%)
Repayment of leases (principal only)	(340,304)	(232,536)	(233,489)	(954)	0.41%
<b>Net cash flow from financing activities</b>	<b>(5,518,927)</b>	<b>(2,821,847)</b>	<b>(2,774,037)</b>	<b>47,810</b>	<b>(1.69%)</b>
<b>Net increase / (decrease) in cash</b>	<b>(41,832,553)</b>	<b>(45,508,513)</b>	<b>10,309,105</b>	<b>55,817,617</b>	<b>(63.12%)</b>
<b>Cash at beginning</b>	<b>167,505,000</b>	<b>167,505,000</b>	<b>172,381,275</b>	<b>4,876,275</b>	<b>2.91%</b>
<b>Cash at end</b>	<b>125,672,447</b>	<b>121,996,487</b>	<b>182,690,379</b>	<b>60,693,892</b>	<b>49.75%</b>



## CAPITAL EXPENDITURE PROGRESS REPORT

## BY CAPITAL PROGRAM

28 February 2025

CAPITAL PROGRAM	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actuals	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
<b>Directorate: Strategy, Community &amp; Development</b>							
Airport	2,485,000	2,085,000	861,038	1,223,962	41%	35%	569,977
Animal Pound	275,000	275,000	147,747	127,253	54%	54%	-
Aquatic Centres	9,560,000	5,680,000	3,906,667	1,773,333	69%	41%	4,890,089
Community & Recreational Facilities	-	-	3,343	(3,343)			(3,382)
Cultural Services	1,675,000	1,355,000	91,855	1,263,145	7%	5%	227,001
Library Services	639,339	447,339	423,478	23,861	95%	66%	62,192
Roads Footpaths & Bikeways	100,000	100,000	71,528	28,472	72%	72%	7,000
Showgrounds	500,000	300,000	41,494	258,506	14%	8%	203,070
Trunk Infrastructure - Dev	2,600,000	1,113,000	7,198,591	(6,085,591)	647%	277%	-
	<b>17,834,339</b>	<b>11,355,339</b>	<b>12,745,741</b>	<b>(1,390,402)</b>	<b>112%</b>	<b>71%</b>	<b>5,846,776</b>
<b>Directorate: Infrastructure Services</b>							
Asset Management	1,100,000	400,000	266	399,734	0%	0%	-
Caravan Parks	13,560,000	7,700,000	6,025,922	1,674,078	78%	44%	4,209,995
Cemeteries	330,000	205,000	115,750	89,250	56%	35%	79,969
Climate Change & Environmental Sustainability	3,200,000	2,250,000	555,278	1,694,722	25%	17%	1,910,609
Coastal Jetties, Piers & Boardwalks	700,000	30,000	193,902	(163,902)	646%	28%	794,608
Coastal Protection	-	-	1,318	(1,318)			-
Depot Operations	230,000	50,000	74,636	(24,636)	149%	32%	5,979
Disaster & Risk Management	2,067,740	570,000	480,695	89,305	84%	23%	1,937,094
Drainage Construction	1,500,000	290,000	457,536	(167,536)	158%	31%	360,774
Environment Management	31,086	31,086	-	31,086	0%	0%	8,833
Public Amenities	200,000	140,000	163,080	(23,080)	116%	82%	6,020
Parks Structures & Facilities	3,350,000	2,170,000	1,130,559	1,039,441	52%	34%	881,336
Parks Landscaping & Upgrades	650,000	635,000	657,926	(22,926)	104%	101%	71,392
Major Projects	48,583,748	23,084,060	15,801,781	7,282,279	68%	33%	88,435,446
Roads Bridges	1,270,000	1,010,000	1,056,041	(46,041)	105%	83%	141,752
Roads Construction	14,755,000	6,955,000	7,308,140	(353,140)	105%	50%	7,038,516
Roads Traffic Facilities	1,025,000	715,000	667,299	47,701	93%	65%	225,689
Roads Resurfacing	11,000,000	7,875,000	6,347,167	1,527,833	81%	58%	2,537,337
Roads - TIDS	3,720,000	2,510,000	3,131,420	(621,420)	125%	84%	104,764
Roads Transport & Carparking	100,000	100,000	29,876	70,124	30%	30%	50,688
Roads K'gari	220,000	120,000	10,575	109,425	9%	5%	91,952
Roads Footpaths & Bikeways	1,003,000	450,000	732,969	(282,969)	163%	73%	640,263
Roads Kerb & Channelling	2,605,000	1,540,000	1,498,068	41,932	97%	58%	196,676
	<b>111,200,574</b>	<b>58,830,146</b>	<b>46,440,205</b>	<b>12,389,941</b>	<b>79%</b>	<b>42%</b>	<b>109,979,507</b>
<b>Directorate: Organisational Services</b>							
Caravan Parks	-	-	8,530	(8,530)			(22,115)
Fleet Management	13,188,000	9,000,000	7,839,860	1,160,140	87%	59%	6,412,558
Information Technology	1,550,000	889,156	562,365	326,791	63%	36%	95,731
Compulsory Land Acquisition	500,000	300,000	156,603	143,397	52%	31%	-
Property Management	2,328,000	1,237,000	381,582	855,418	31%	16%	352,360
	<b>17,566,000</b>	<b>11,426,156</b>	<b>8,948,940</b>	<b>2,477,216</b>	<b>78%</b>	<b>51%</b>	<b>6,273,552</b>
<b>Directorate: Water &amp; Waste Services</b>							
Admin & Other Capital Equipment	714,500	482,833	171,716	311,118	36%	24%	542,608
Effluent Reuse	441,000	175,000	206,159	(31,159)	118%	47%	24,657
Sewage Collection - Non-Trunk	1,335,000	890,000	1,769,542	(879,542)	199%	133%	125,191
Sewage Collection - Trunk	1,010,000	610,000	141,080	468,920	23%	14%	392,787
Sewage Pumping Station	75,000	64,333	78,005	(13,672)	121%	104%	12,942
Sewage Treatment	4,388,745	1,449,980	1,401,527	48,453	97%	32%	605,827
Solid Waste Management	11,289,474	11,122,807	10,954,965	167,842	98%	97%	6,836,053
Water Collection	2,073,565	1,505,000	883,948	621,052	59%	43%	569,503
Water Pumping Stations	5,112,250	4,695,750	2,032,116	2,663,634	43%	40%	3,907,101
Water Reservoirs	2,245,580	171,580	245,979	(74,399)	143%	11%	71,118
Water Treatment	8,209,036	5,535,153	5,102,726	432,428	92%	62%	1,422,999
Water Mains - Non-Trunk	4,575,996	2,620,938	2,533,083	87,855	97%	55%	305,174
Water Mains - Trunk	2,375,000	1,320,000	1,422,367	(102,367)	108%	60%	322,846
	<b>43,845,145</b>	<b>30,643,375</b>	<b>26,943,214</b>	<b>3,700,161</b>	<b>88%</b>	<b>61%</b>	<b>15,138,807</b>
<b>TOTAL - GROSS CAPITAL</b>							
Strategy, Community & Development	17,834,339	11,355,339	12,745,741	(1,390,402)	112%	71%	5,846,776
Infrastructure Services	111,200,574	58,830,146	46,440,205	12,389,941	79%	42%	109,979,507
Organisational Services	17,566,000	11,426,156	8,948,940	2,477,216	78%	51%	6,273,552
Water & Waste Services	43,845,145	30,643,375	26,943,214	3,700,161	88%	61%	15,138,807
	<b>190,446,058</b>	<b>112,255,016</b>	<b>95,078,100</b>	<b>17,176,916</b>	<b>85%</b>	<b>50%</b>	<b>137,238,642</b>



## CAPITAL EXPENDITURE PROGRESS REPORT

BY PROJECT CATEGORY

28 February 2025

PROJECT CATEGORY	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actuals	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
<b>Strategy, Community &amp; Development</b>							
Category A	3,900,000	2,213,000	7,229,369	(5,016,369)	327%	185%	246,578
Category B	9,135,000	5,335,000	3,819,376	1,515,624	72%	42%	4,896,375
Category C	-	-	3,660	(3,660)			(47,114)
Category D	4,799,339	3,807,339	1,693,337	2,114,002	44%	35%	752,937
	<b>17,834,339</b>	<b>11,355,339</b>	<b>12,745,741</b>	<b>(1,390,402)</b>	<b>112%</b>	<b>71%</b>	<b>5,846,776</b>
<b>Infrastructure Services</b>							
Category A	71,268,748	35,904,060	26,643,069	9,260,991	74%	37%	95,423,580
Category B	9,868,000	5,030,000	5,067,269	(37,269)	101%	51%	6,363,142
Category C	15,587,740	9,405,000	2,319,491	7,085,509	25%	15%	5,698,648
Category D	14,476,086	8,491,086	12,410,376	(3,919,290)	146%	86%	2,492,634
	<b>111,200,574</b>	<b>58,830,146</b>	<b>46,440,205</b>	<b>12,389,941</b>	<b>79%</b>	<b>42%</b>	<b>109,979,507</b>
<b>Organisational Services</b>							
Category A	-	-	167,721	(167,721)			(560,747)
Category B	-	-	7,101	(7,101)			-
Category C	14,468,000	9,744,992	8,250,112	1,494,880	85%	57%	6,427,054
Category D	3,098,000	1,681,164	524,005	1,157,159	31%	17%	407,244
	<b>17,566,000</b>	<b>11,426,156</b>	<b>8,948,940</b>	<b>2,477,216</b>	<b>78%</b>	<b>51%</b>	<b>6,273,552</b>
<b>Water &amp; Waste Services</b>							
Category A	18,859,474	16,078,474	11,122,062	4,956,411	69%	59%	4,950,355
Category B	9,904,366	6,402,072	9,101,463	(2,699,391)	142%	92%	7,786,433
Category C	2,253,000	1,103,333	1,296,100	(192,766)	117%	58%	203,434
Category D	12,828,306	7,059,496	5,423,588	1,635,908	77%	42%	2,194,595
	<b>43,845,145</b>	<b>30,643,375</b>	<b>26,943,214</b>	<b>3,700,161</b>	<b>88%</b>	<b>61%</b>	<b>15,138,807</b>

## COUNCIL SUMMARY

PROJECT CATEGORY	2024/2025 Adopted Budget \$	2024/2025 Adopted YTD Budget \$	2024/2025 YTD Actual \$	2024/2025 YTD Variance \$	Actual YTD vs Adopted YTD Budget %	Actual YTD vs Total Adopted Budget %	Commitments \$
Category A	94,028,222	54,195,534	45,162,221	9,033,312	83%	48%	100,059,766
Category B	28,907,366	16,767,072	17,995,209	(1,228,137)	107%	62%	19,045,950
Category C	32,308,740	20,253,325	11,869,363	8,383,962	59%	37%	12,282,023
Category D	35,201,731	21,039,085	20,051,307	987,778	95%	57%	5,847,409
<b>TOTAL</b>	<b>190,446,058</b>	<b>112,255,016</b>	<b>95,078,100</b>	<b>17,176,916</b>	<b>85%</b>	<b>50%</b>	<b>137,238,642</b>

PROJECT CATEGORY	Definition
Category A	The project budget is over \$4m, high profile and med-high risk
Category B	The project budget is between \$1m and \$5m, medium profile and major risk
Category C	The project budget is between \$500k and \$1m, low profile and moderate risk
Category D	The project budget is under \$500k, very low profile and minor risk
Not Applicable	The project is yet to be categorised

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FRASER COAST REGIONAL COUNCIL  
ORDINARY MEETING NO. 3/25

WEDNESDAY, 26 MARCH 2025

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<b>SUBJECT:</b>	<b>EX-TROPICAL CYCLONE ALFRED DISASTER WASTE RECOVERY ASSISTANCE</b>
<b>DIRECTORATE:</b>	<b>WATER &amp; WASTE SERVICES</b>
<b>RESPONSIBLE OFFICER:</b>	<b>DIRECTOR WATER &amp; WASTE SERVICES, Mark Vanner</b>
<b>AUTHOR:</b>	<b>EXECUTIVE MANAGER RESOURCE RECOVERY SERVICES, Umur Natus-Yildiz</b>
<b>LINK TO CORPORATE PLAN:</b>	<b>Focused Service Delivery Focus on service delivery to promote a positive customer experience.</b>

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**1. PURPOSE**

The purpose of this report is to seek Councils confirmation to waive fees and charges and implement a kerbside bulk collection of disaster waste for Ex-Tropical Cyclone Alfred impacted properties.

**2. EXECUTIVE SUMMARY**

On Sunday 9 March 2025 a storm event, including heavy rainfall and consequent flash flooding associated with Ex-Tropical Cyclone Alfred, resulted in significant localised damage to properties and businesses in Hervey Bay.

In response to this event, Council has implemented a Waste Recovery Package to assist the community manage disaster waste and debris, including waiving waste disposal charges for disaster waste at the Nikenbah Transfer Station and undertaking a kerbside collection of disaster debris and flood-damaged items in high-priority disaster affected areas of Hervey Bay.

This report seeks to formalise the Waste Recovery Package to help residents and businesses respond and recover from this disaster event.

**3. OFFICER'S RECOMMENDATION**

That Council confirm the implementation of the Ex-Tropical Cyclone Alfred Waste Recovery Package reflected in this report.

**4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION**

On Sunday 9 March 2025 heavy rainfall associated with ex-tropical cyclone Alfred resulted in localised flooding and extensive damage to properties in and around Hervey Bay.

In response, Council has implemented a range of initiatives to support the community to respond and recover, including support with the collection and disposal of disaster waste

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caused by the event. The Waste Recovery Package has included waiving disposal charges for disaster impacted waste at the Nikenbah Transfer Station and a bulk collection of kerbside disaster waste in high priority disaster affected properties.

## **5. PROPOSAL**

This report seeks Council confirmation of the Ex-tropical Cyclone Alfred Waste Recovery Package in accordance with the Fees and Charges Waiver and Reduction Council Policy.

## **6. FINANCIAL & RESOURCE IMPLICATIONS**

The financial implications of implementing the Waste Recovery Package were unknown at the time this report was prepared however Council will seek to recover eligible disaster recovery costs through the Queensland Reconstruction Authority arrangements.

Resources used to implement the Waste Services Flood Recovery Assistance Package include a combination of both Council employees and local contractors.

Council sought and received approval for a waste levy exemption for eligible disaster waste up to 6 April 2025 and is working to deliver the recovery package by this date.

## **7. POLICY & LEGAL IMPLICATIONS**

Council's Fees and Charges Waiver or Reduction Policy delegates authority to the Chief Executive Officer to waive fees and charges in the event of a disaster and in the period of immediate recovery. In doing so, the policy requires the CEO present a report at the next available Council meeting to confirm the arrangements.

## **8. RISK IMPLICATIONS**

Council's Fees and Charges Waiver and Reduction Policy includes provisions to support the community respond and recover from a disaster event. Operational risk assessments were undertaken as part of the disaster response.

## **9. CRITICAL DATES & IMPLEMENTATION**

The kerbside bulk collection to inundated residential properties commenced on 12 March 2025 and with impacted residents able to register their properties until Friday 21 March 2025. Disaster waste disposal charges were waived at the Nikenbah Transfer Station from 10 March 2025 to 23 March 2025.

## **10. CONSULTATION**

Regular consultation on Council's Waste Recovery Package has occurred through the Local Disaster Management Group and Local Disaster Recovery Group.

## **11. CONCLUSION**

The recovery efforts resulting from Ex-Tropical Cyclone Alfred will generate a significant volume of disaster waste and debris. The waiving of fees and provision of a bulk kerbside collection, in addition to other actions reflected in this report, aim to support the Fraser Coast community's recovery process.

**12. ATTACHMENTS**

Nil