



**ORDINARY MEETING NO. 6/25
MONDAY, 30 JUNE 2025**

OPEN AGENDA



SUPPLEMENTARY

BUSINESS

PAPER

NO. 1

ITEMS ORD 16.1.1 AND ORD 16.1.2

ITEM NO.		PAGE NO.
ORD 16	LATE ITEMS	
ORD 16.1	Late Open Reports	
ORD 16.1.1	Organisational Performance Report - May 2025	388
ORD 16.1.2	Regulatory Services Fees and Charges Amendment	405



**FRASER COAST REGIONAL COUNCIL
ORDINARY MEETING NO. 6/25**

MONDAY, 30 JUNE 2025

SUBJECT:	ORGANISATIONAL PERFORMANCE REPORT - MAY 2025
DIRECTORATE:	ORGANISATIONAL SERVICES
RESPONSIBLE OFFICER:	DIRECTOR ORGANISATIONAL SERVICES
AUTHOR:	CORPORATE GOVERNANCE OFFICER
LINK TO CORPORATE PLAN:	Focused Organisation and Leadership. Demonstrate good leadership, and effective and ethical decision-making to foster confidence within our community.

1. PURPOSE

The purpose of this report is to provide an overview of key performance outcomes, an update on key priority projects and deliverables, as well as the present Council monthly financial reports.

2. EXECUTIVE SUMMARY

The Organisational Performance Report provides an important opportunity to articulate the work that Council has performed to the elected members and the community.

3. OFFICER'S RECOMMENDATION

That Council receive and note the Organisational Performance Report for the period ending 31 May 2025 as per Attachment 1.

4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION

In accordance with the *Local Government Regulation 2012* (the Regulation), Council is required to prepare a Corporate Plan for each period of five financial years.

In addition, the Regulation states that a local government must prepare and adopt an Operational Plan for each financial year and that the Chief Executive Officer presents a written assessment of the local government's progress towards implementing the annual Operational Plan at Council meetings held at regular intervals of not more than three months apart.

Pursuant to the Regulation Council adopted its Corporate Plan 2023-2028 as part of the 2023-2024 budget deliberations at the Special Meeting No. 1/23 held on 28 June 2023 and the Operational Plan 2024-2025 at the Special Meeting No.1/24 held on 19 June 2024.

Following the release of the Financial Management (Sustainability) Guideline 2023 as a response to a recommendation in the Auditor-General's 2021 Report to Parliament which raised concerns about local government financial sustainability, the number of relevant financial sustainability

measures to be reported by Queensland local governments were expanded from three (Operating Surplus Ratio, Asset Sustainability Ratio and Net Financial Liabilities Ratio) to nine to include additional measures of financial capacity, operating performance, liquidity, asset management and debt servicing capacity. The measures are to be calculated and published by every council as part of their annual statutory financial reporting process commencing in the 2024/25 financial year.

- Council Controlled Revenue Ratio
- Population Growth Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Asset Renewal Funding Ratio
- Leverage Ratio

Due to information required to calculate some of the ratios may only be readily available or calculable at financial year-end, the following seven ratios will be calculated monthly and reported in the organisational performance report presented to the ordinary meetings of council:

- Council Controlled Revenue Ratio
- Operating Surplus Ratio
- Operating Cash Ratio
- Unrestricted Cash Expense Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio
- Leverage Ratio

Processes and systems are currently being developed to capture information more regularly in order to enable the intra-year reporting of some of the other ratios.

5. **PROPOSAL**

The Organisational Performance Report – May 2025 is provided for Council's information.

6. **FINANCIAL & RESOURCE IMPLICATIONS**

N/A

7. **POLICY & LEGAL IMPLICATIONS**

Section 204(1) of the *Local Government Regulation 2012* states that the Chief Executive Officer must present the financial report –

- (a) if the local government meets less frequently than monthly – at each meeting of the local government; or
- (b) otherwise – at a meeting of the local government once a month;
- (c) the financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

8. RISK IMPLICATIONS

N/A

**Fraser Coast**
REGIONAL COUNCIL**9. CRITICAL DATES & IMPLEMENTATION**

N/A

10. CONSULTATION

Consultation has taken place with Council's Executive Management Team and senior staff in preparation of the monthly Organisational Performance Report.

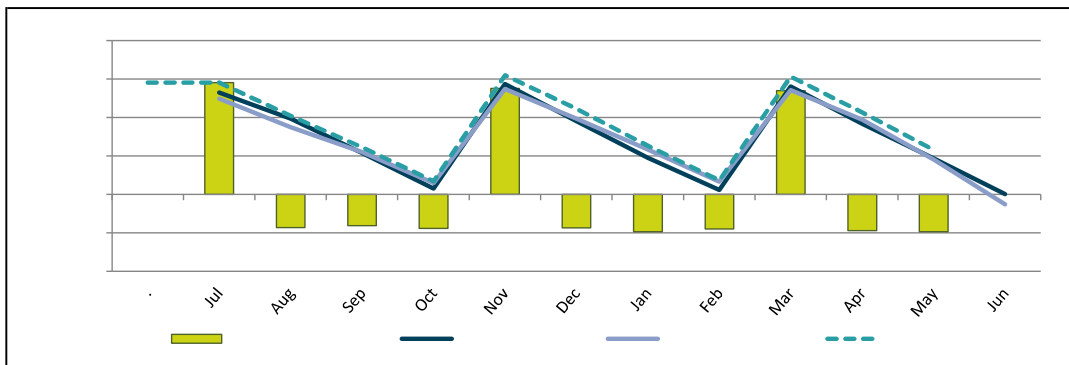
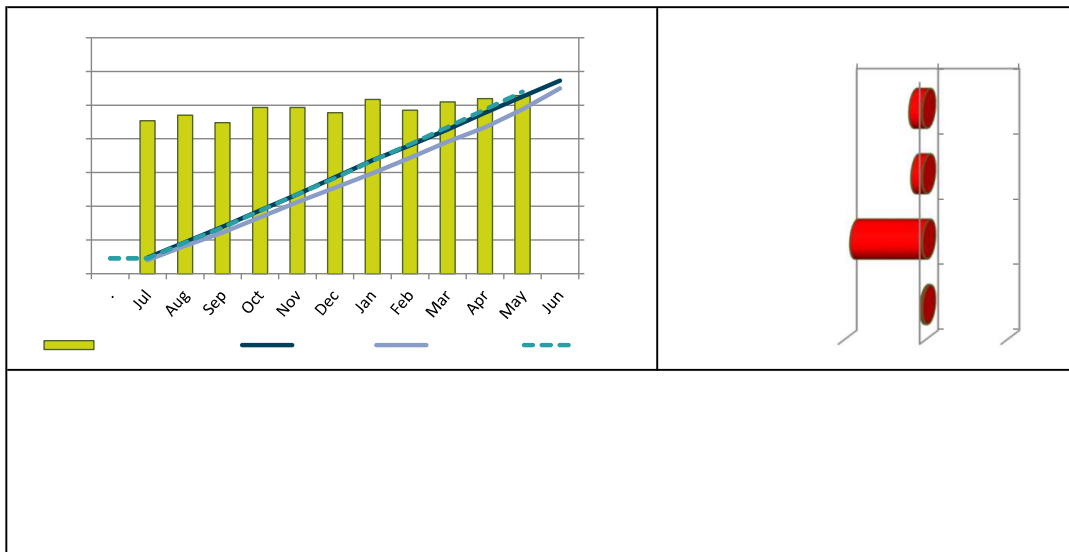
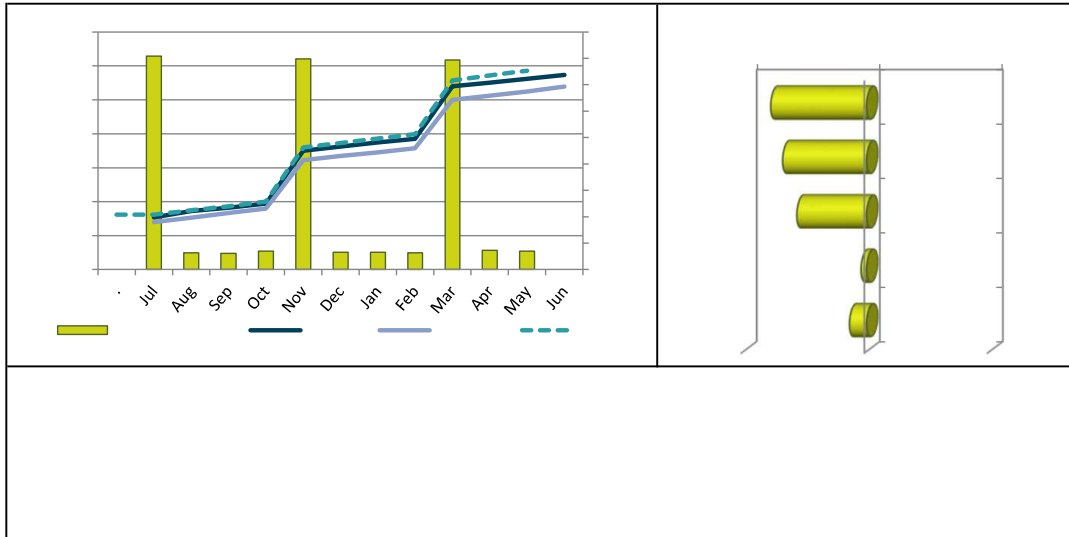
11. CONCLUSION

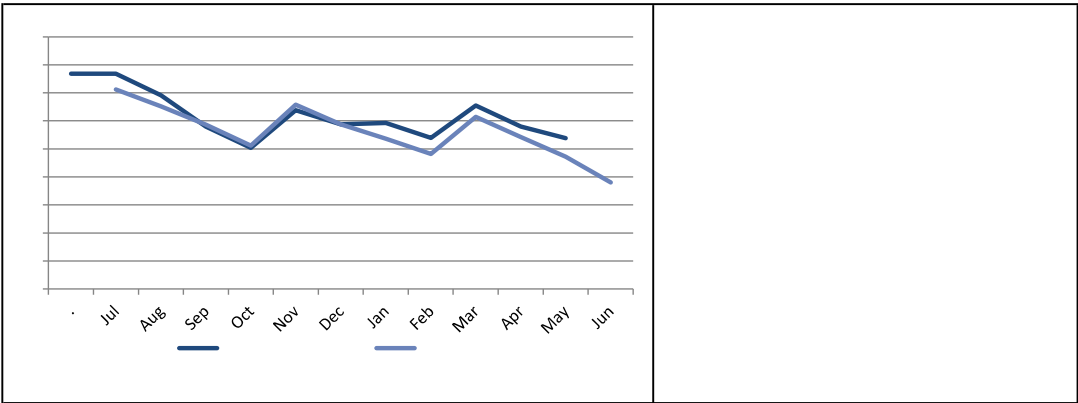
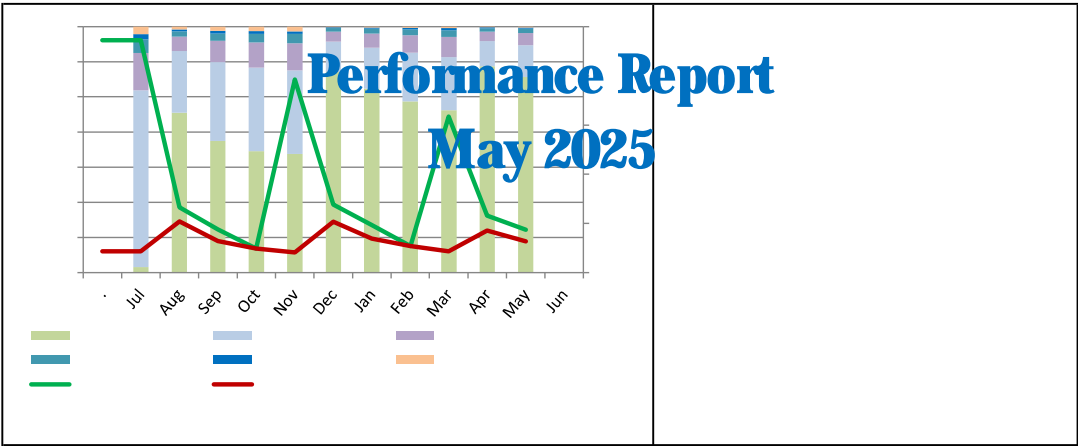
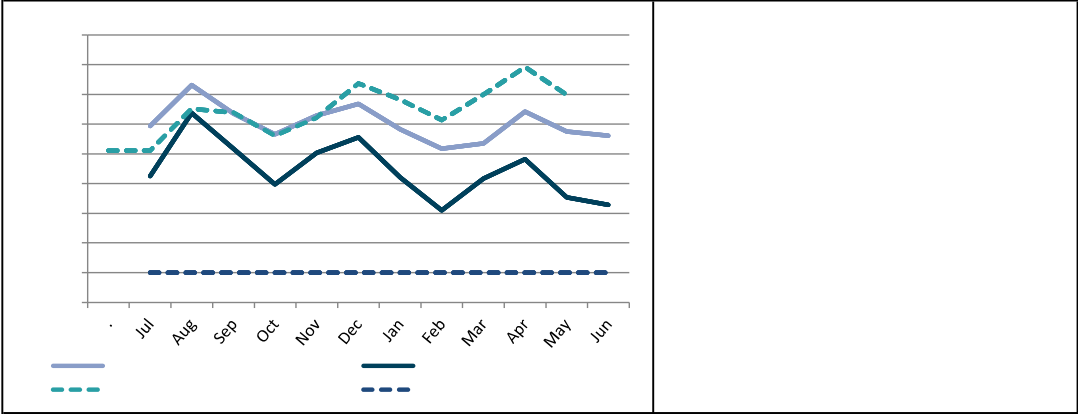
The Organisational Performance Report – May 2025 has been prepared with appropriate consultation and in accordance with relevant legislation.

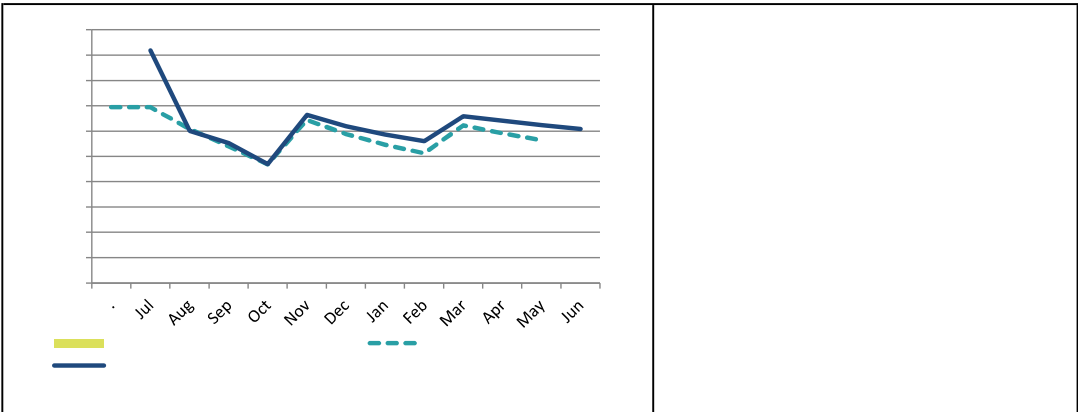
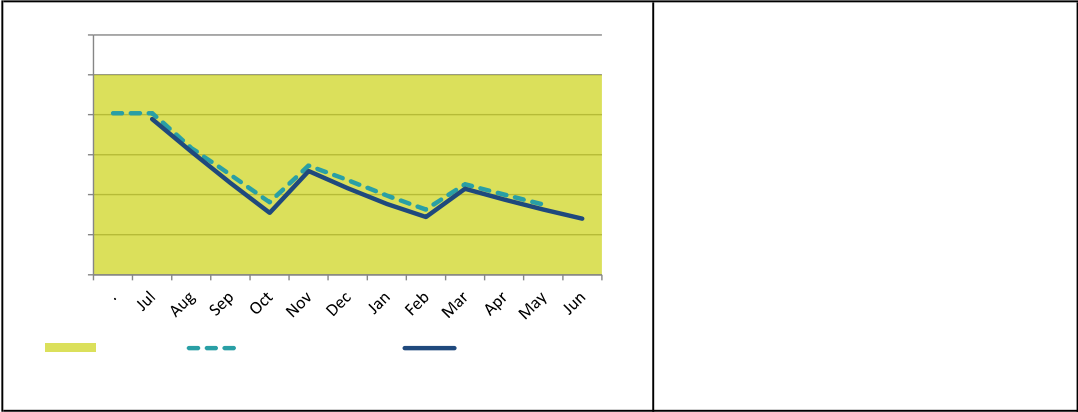
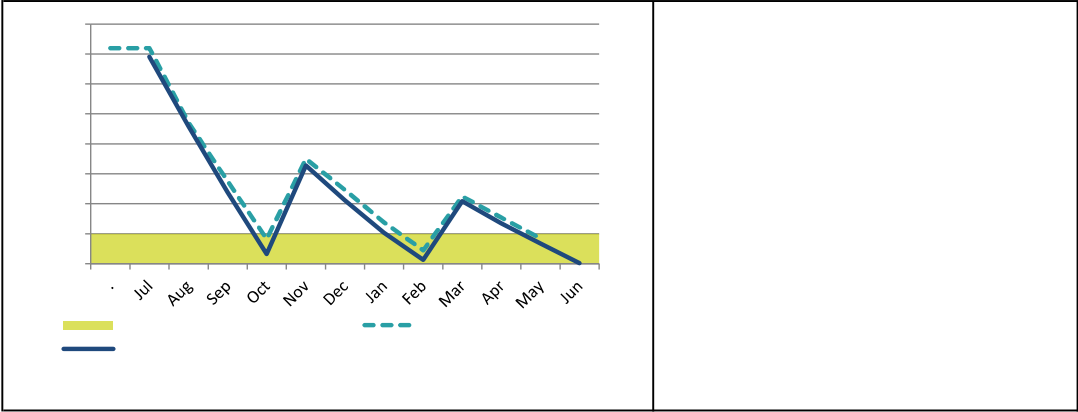
12. ATTACHMENTS

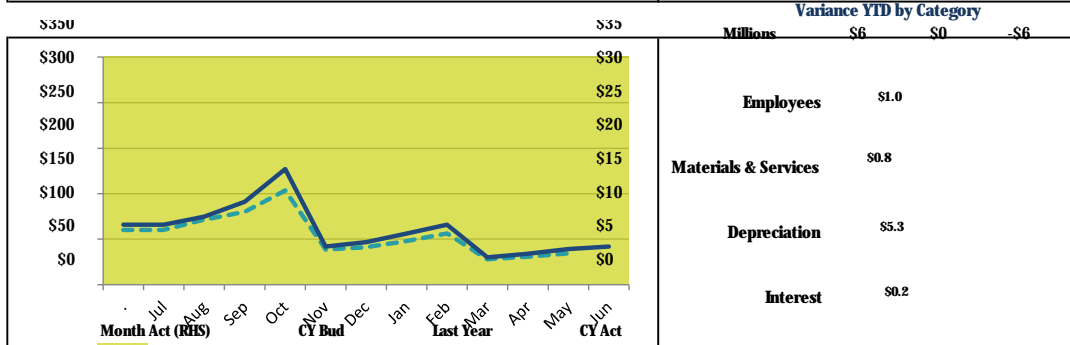
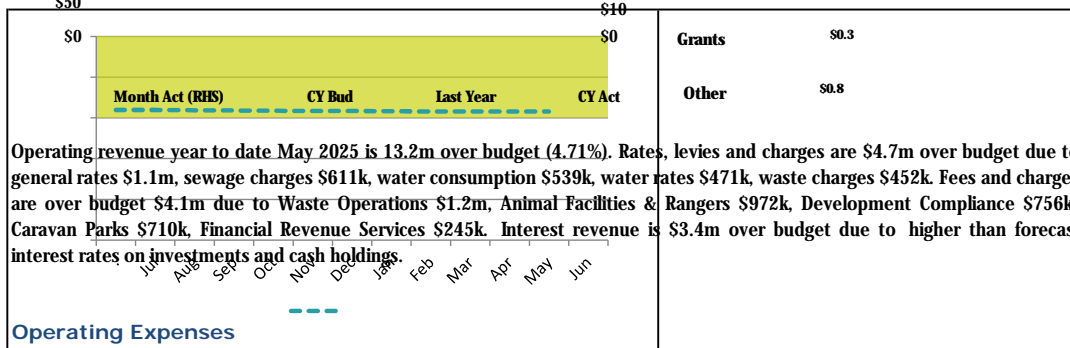
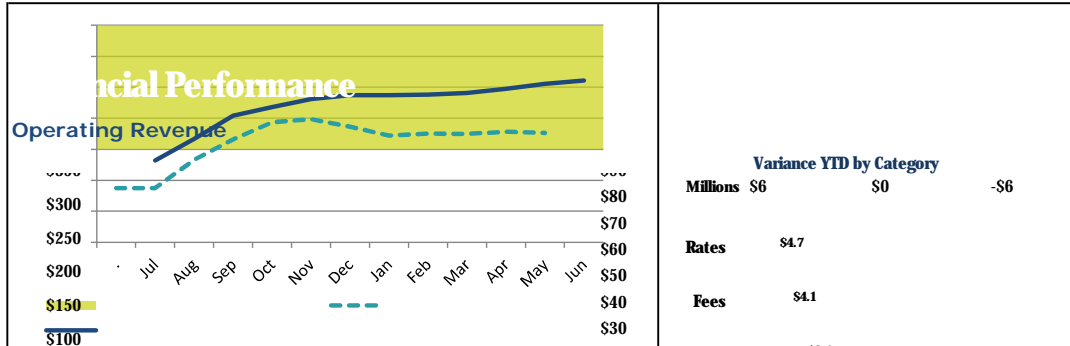
1. Operational Performance Report - May 2025 [↓](#)



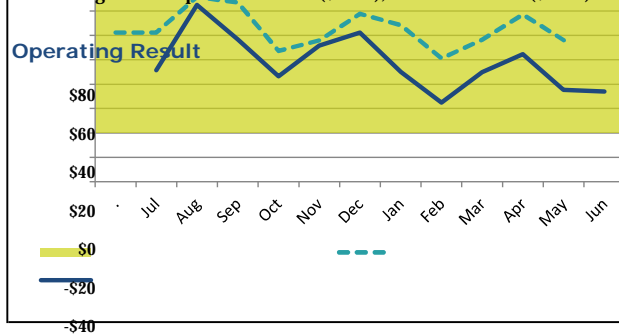








Operating expenses are over budget \$7.3m (2.79%) to May 2025. Depreciation expense is over budget \$5.3m as a result of the higher than anticipated asset revaluation outcome at 30 June 2024. Employee benefits are \$984k over budget due to EM Resource Recovery Services \$623k, EM Network Operations & Maintenance \$476k, EM Economic Development & Tourism \$352k, EM Process Operations \$300k - offset by under budget EM Transformation, Assets & Information (\$707k). Materials and services are over budget \$836k due to Disaster Management \$1.4m, Waste Operations \$1.0m, Infrastructure Services Admin \$1.0m - offset by under budget Road Operations North (\$833k), Waste Contracts (\$789k).

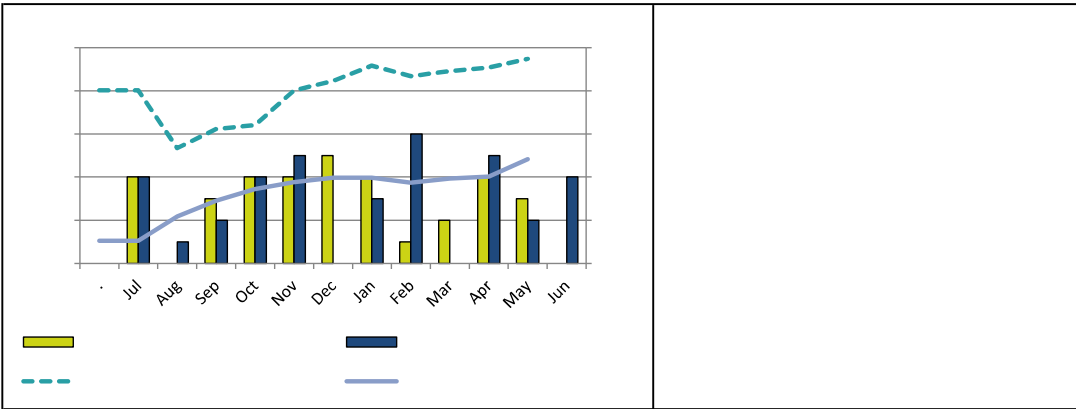
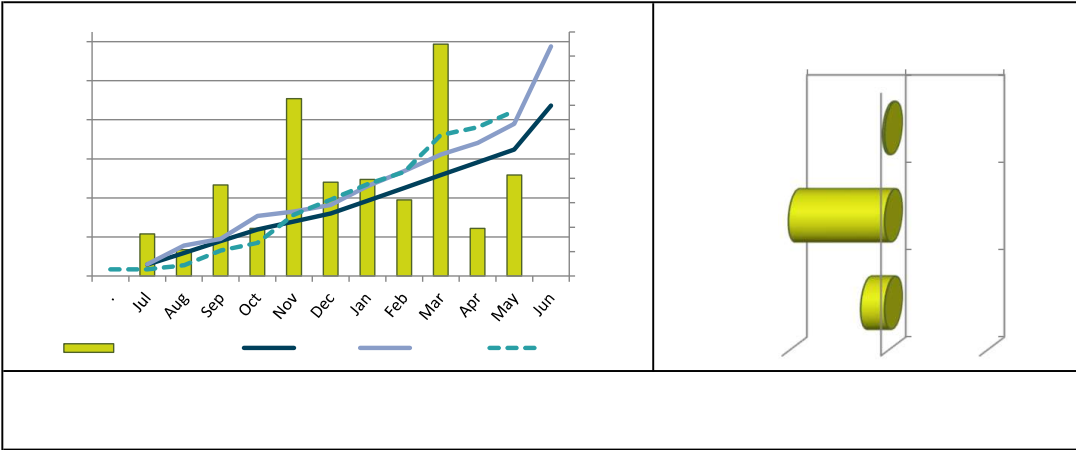
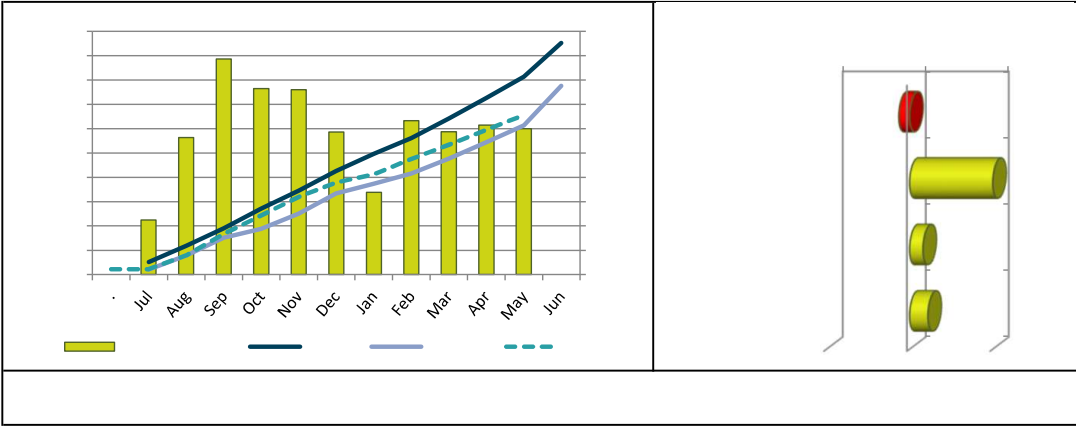


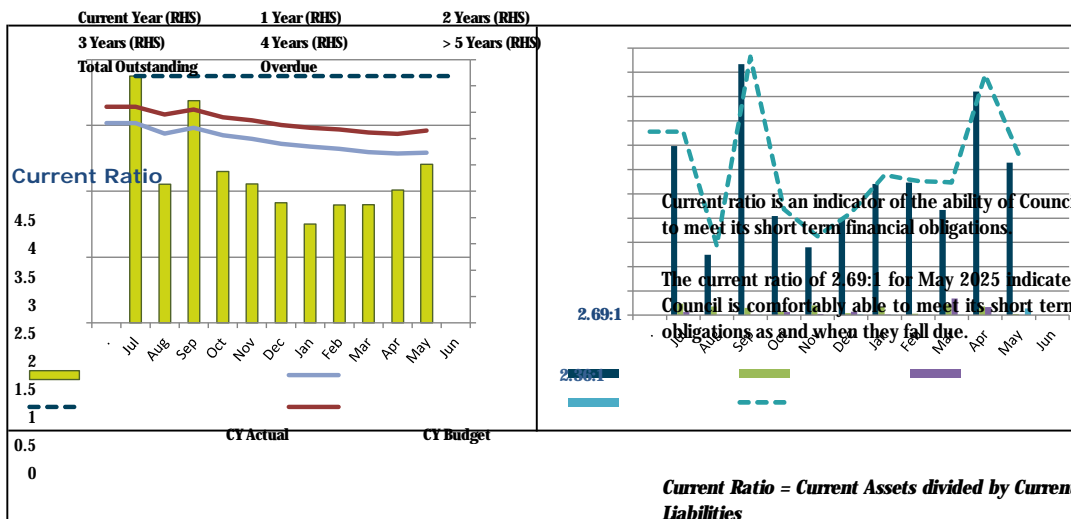
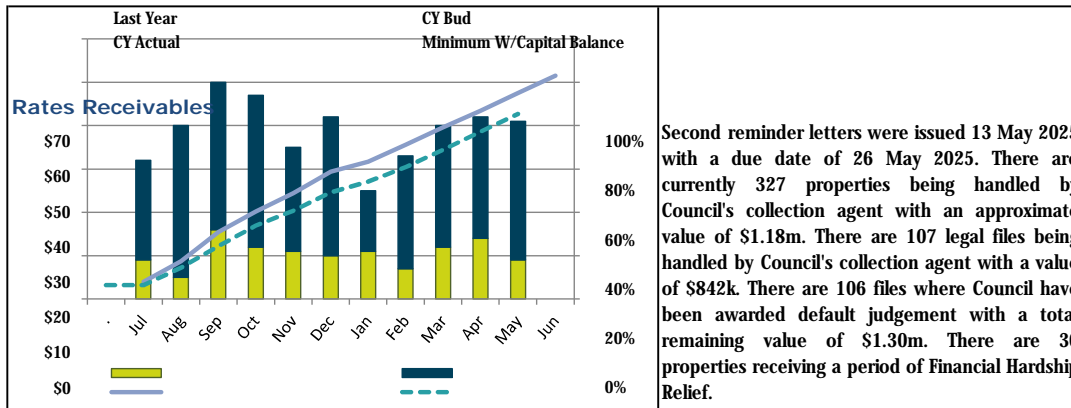
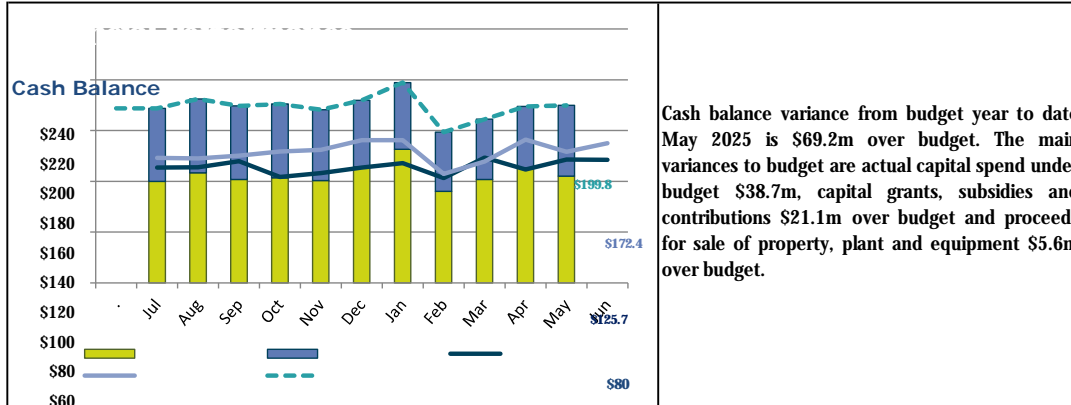
Month Act

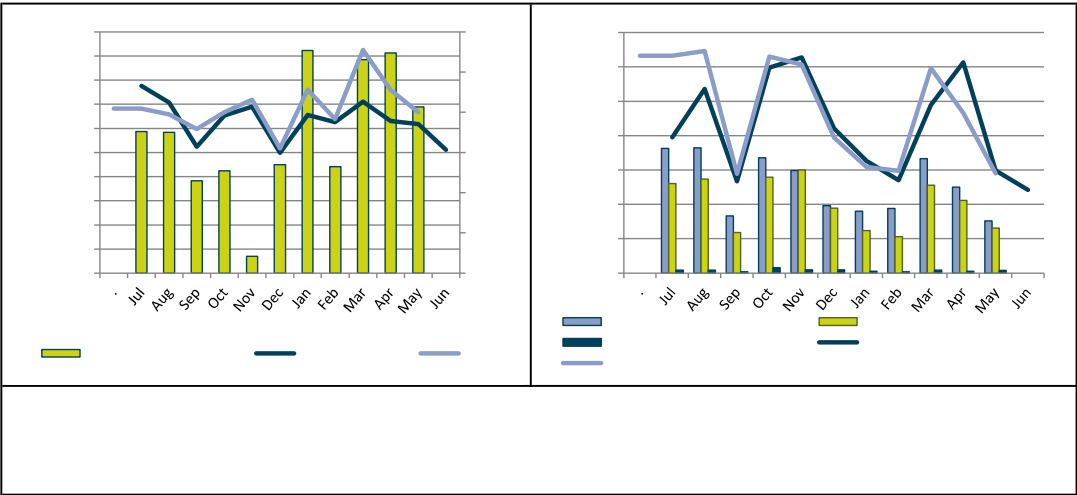
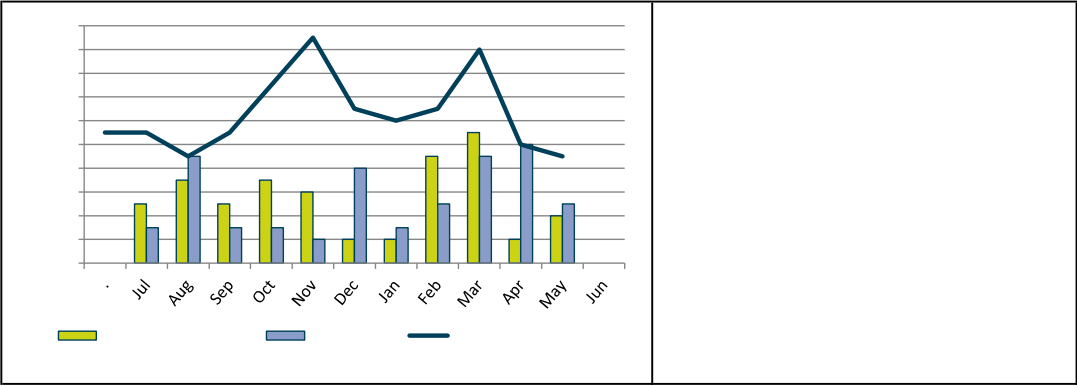
CY Bud

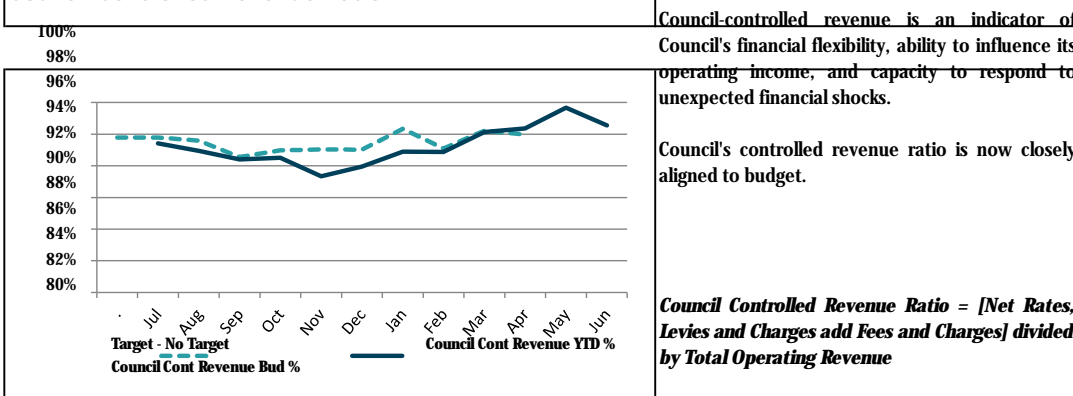
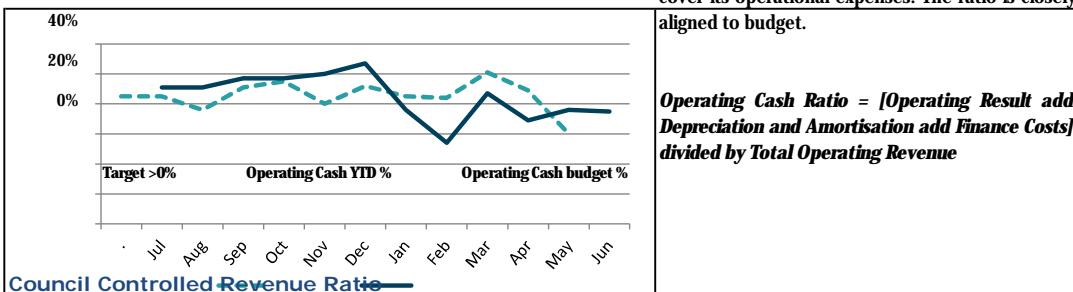
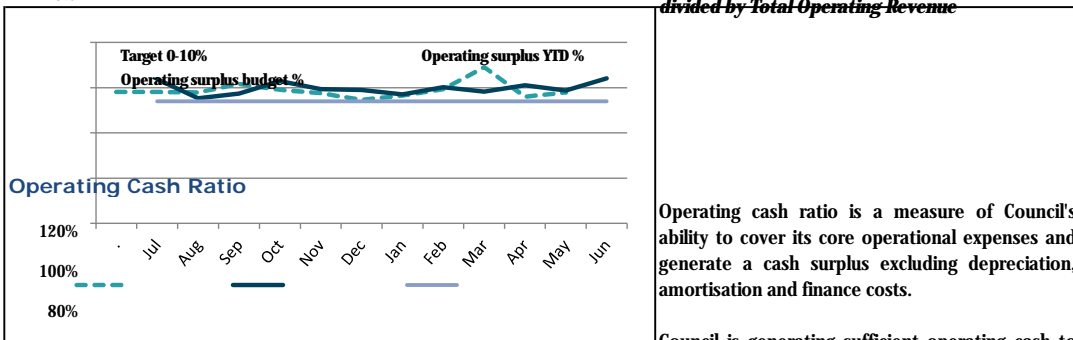
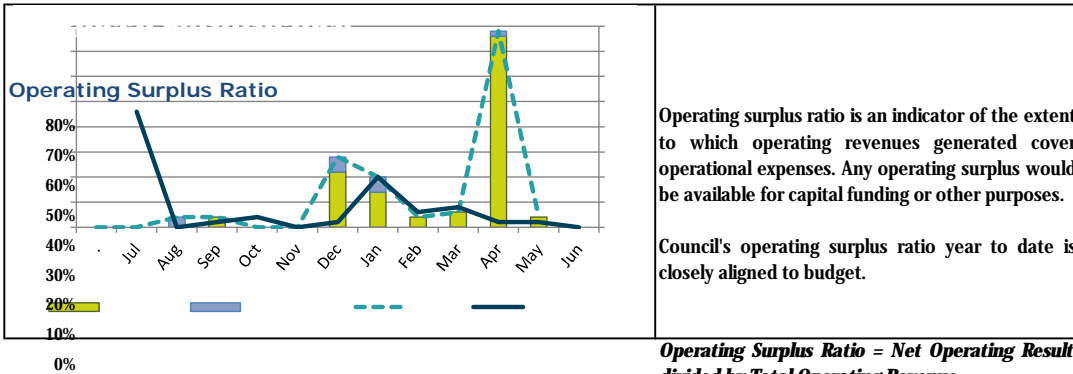
Last Year

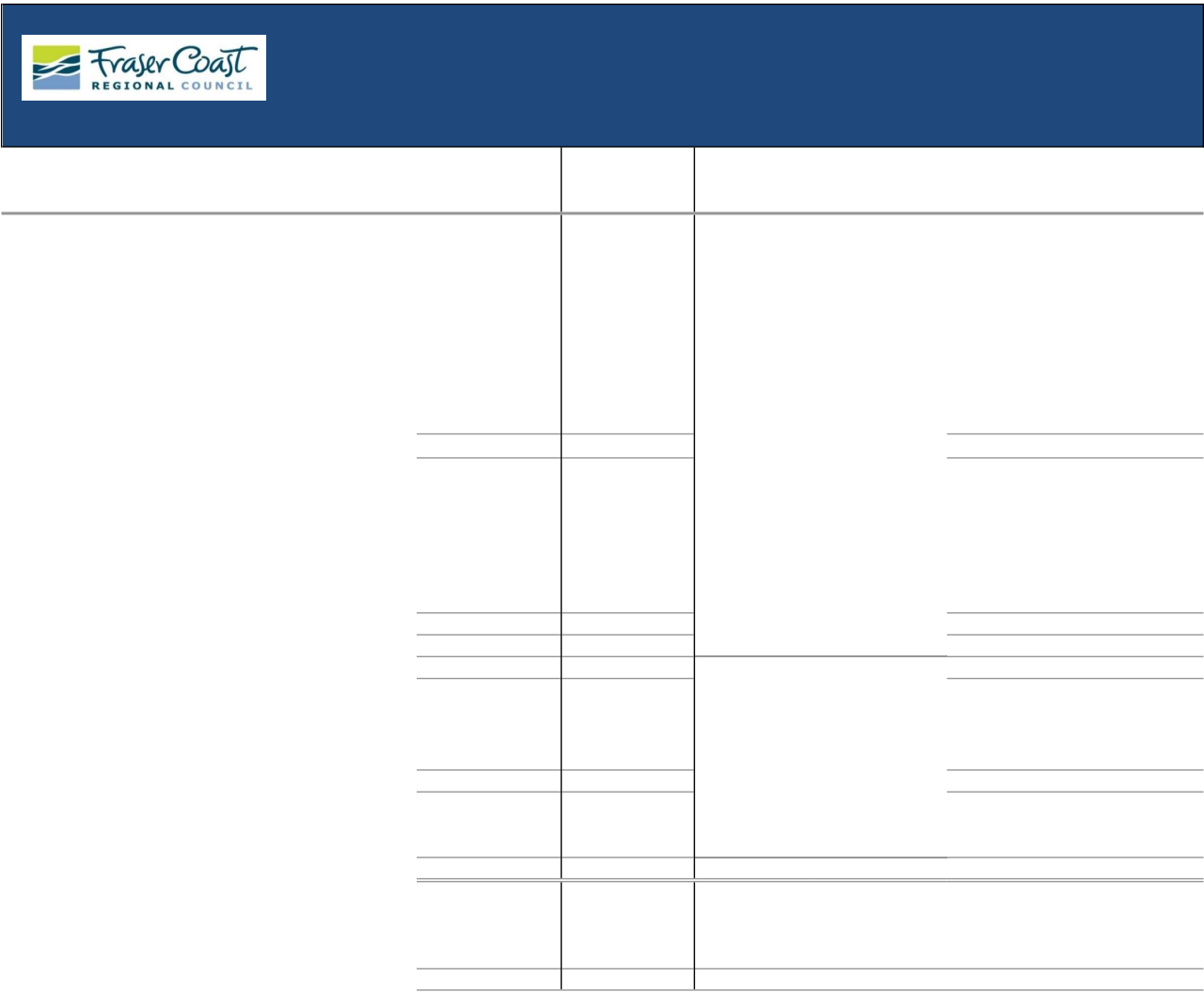
CY Act













Financial Performance

Asset Sustainability Ratio

140%
120%
100%
80%
60%
40%
20%
0%

Target > 60%

Asset sustainability budget %

Asset sustainability YTD %

Asset sustainability ratio approximates the extent to which the infrastructure assets managed by Council are being replaced as the assets reach the end of their useful lives.

Council's asset sustainability ratio is lower than expected with less funds spent on renewal projects than budgeted.

Asset Sustainability Ratio = Capital Expenditure on the Replacement of Assets (Renewals) divided by Depreciation Expense

Asset Consumption Ratio

100%
80%
60%
40%
20%
0%

Target > 60%

Asset Consumption Ratio YTD

Asset consumption ratio approximates the extent to which infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.

Council's asset consumption ratio is above the target ratio of greater than 60%.

Asset Consumption Ratio = Written Down Replacement Cost of Depreciable Infrastructure Assets divided by Current Replacement Costs of Depreciable Infrastructure Assets

Leverage Ratio

2.
5
2
1.
5
1
0.
5
0

Target 0-4 Times

Leverage Ratio Budget

Leverage Ratio YTD

Leverage ratio is an indicator of Council's ability to repay its existing debt. It measures the relative size of Council's debt to its operating performance.

Council's leverage ratio is performing close to budget.

Leverage Ratio = Book Value of Debt divided by [Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation add Finance Costs]

Unrestricted Cash Expense Cover Ratio

10
9
8
7
6
5
4
3
2
1
0

Target > 2 months

Unrestricted Cash Ratio Budget

Unrestricted Cash Ratio YTD

Unrestricted cash expense cover ratio is an indicator of the cash available to Council to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses. Note due to the impracticality of calculating some aspects of restricted cash on a monthly basis, some assumptions have been made. Council has a favourable ratio due to its current cash holdings.

Unrestricted Cash Expense Cover Ratio = [Total Cash less Externally Restricted Cash] divided by [Operating Expenditure less Depreciation and Amortisation less Finance Costs] x 12



Financial Performance

Capital Expenditure

		Capital Variance YTD by Directorate			
		Millions	\$21	\$0	-\$21
\$200	\$20				
\$180	\$18				
\$160	\$16				
\$140	\$14				
\$120	\$12	Strategy, Community & Development	\$2.7		
\$100	\$10				
\$80	\$8	Infrastructure Services		-\$26.3	
\$60	\$6				
\$40	\$4				
\$20	\$2	Organisational Services		-\$3.4	
\$0	\$0				
		Water & Waste Services		-\$4.6	
Month Act (RHS)	CY Bud	Last Year	CY Act		

Capital expenditure variances are analysed by program in the attachment "Capital Expenditure Progress Report - by Capital Program".

Capital Revenue

		Variance YTD by Category			
		Millions	\$16.0	\$0.0	-\$16.0
\$120	\$20.0				
\$100	\$18.0				
\$80	\$16.0				
\$60	\$14.0				
\$40	\$12.0	Grants	\$0.3		
\$20	\$10.0				
\$0	\$8.0				
	\$6.0	Developer Contributions	\$15.6		
	\$4.0				
	\$2.0				
	\$0.0	Other	\$3.9		
Month Act (RHS)	CY Bud	Last Year	CY Actual		

Capital revenue is over budget year to date May 2025 by \$19.7m (30.47%) due to developer contributed assets \$8.7m, developer cash contributions \$6.8m and an adjustment for previously unrecognised assets \$2.8m.

Lost-Time Injuries

2	10	The safety KPI is currently under review, the data presented relates to accepted workers compensation claims. Lost-time injuries frequency rate (LTIFR) measures the lost time injuries per million hours worked in a particular period. Council's LTIFR for May is 23.7, which means there are 23.7 lost time injuries for every one million hours worked.
5	8	
2	6	
0	4	
1	2	
5	0	Group E Councils consist of Councils with greater than \$50m in wages which is provided by Local Government Workcare.
1		
0		
5		LTIFR = [Number of lost time injuries in the period]/[Total hours worked in the period] x 1,000,000
0		
Month Act (LTI) (RHS)	Month Act (LTI Prior Year) (RHS)	
Month Act (LTIFR)	Group E Councils (LTIFR)	



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Passenger Statistics

2
5

2
0

1
5

1
0

5

0

Passenger numbers remain consistent for the month of May.

Month Jetstar
Last Year

Month QANTAS
CY Act

2 Years Ago

Developer Applications Received

600
500
400
300
200
100
0

60
50
40
30
20
10
0

QDBW (Building Works Assessable against the Planning Scheme): 3
QMCU (Material Change of Use): 11
QOPW (Operational Works): 12
QRAL (reconfiguring a Lot): 15

Commercial (RHS)
Last Year

Residential (RHS)
CY Act

Local Spend

80%

60%

40%

20%

0%

\$20
\$18
58% \$16
52% \$14
\$12
\$10
\$8
\$6
\$4
\$2
\$0

Creditors

\$11.0
\$10.0
\$9.0
\$8.0
\$7.0
\$6.0
\$5.0
\$4.0
\$3.0
\$2.0
\$1.0
\$0.0

\$ Value (RHS)

YTD Act %

Current

30 to 60 Days

60 to 90 Days

Target %

YTD % - excl major projects

Over 90 Days

CY Actual

Year to date local spend is 52% compared to target of 75%. Excluding costs related to major projects, year to date local spend is 58%.

[Redacted]

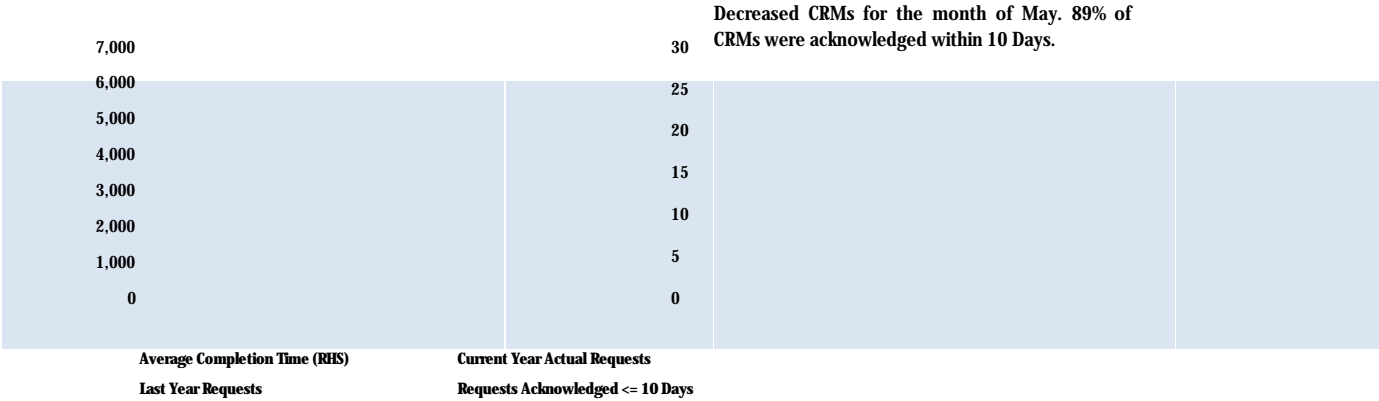
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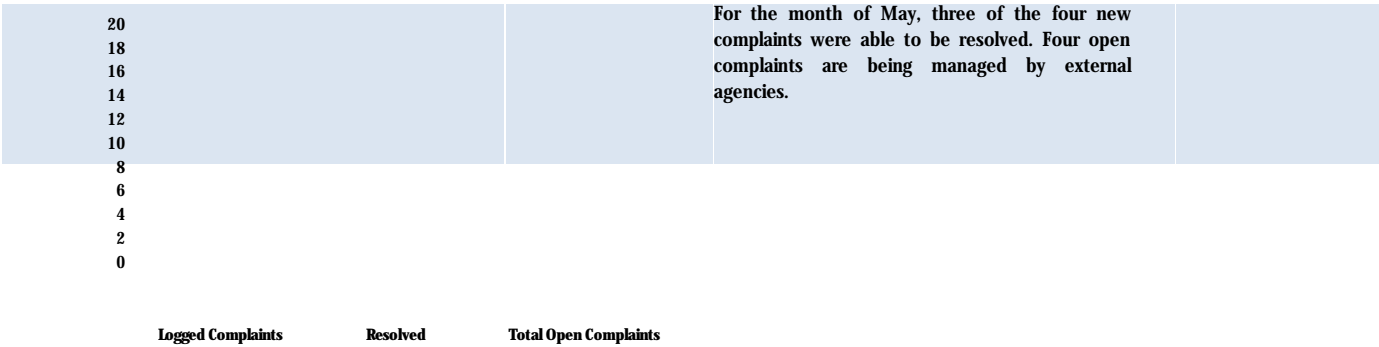
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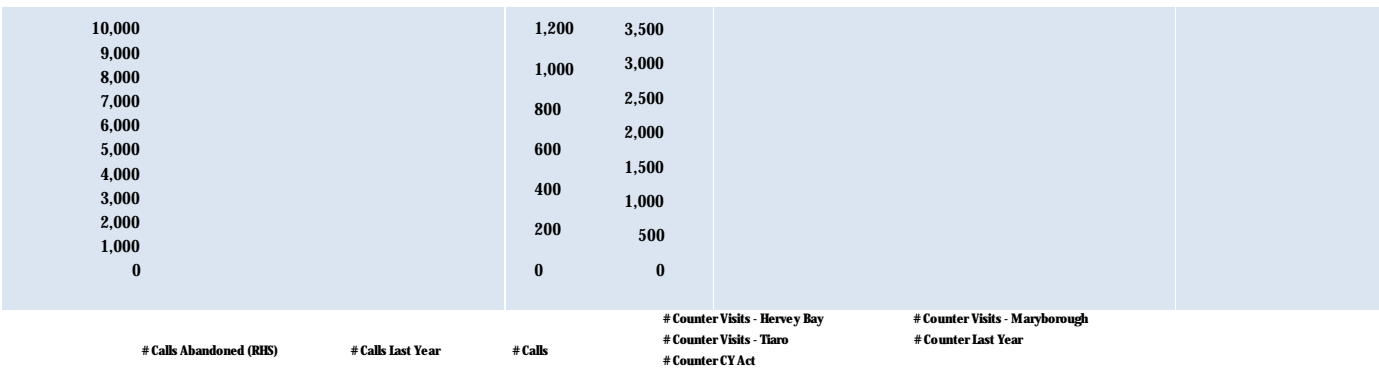
Customer Request Statistics



Complaints



Call Centre Response



Reduced call volumes and counter visits for the month with no new accounts due.



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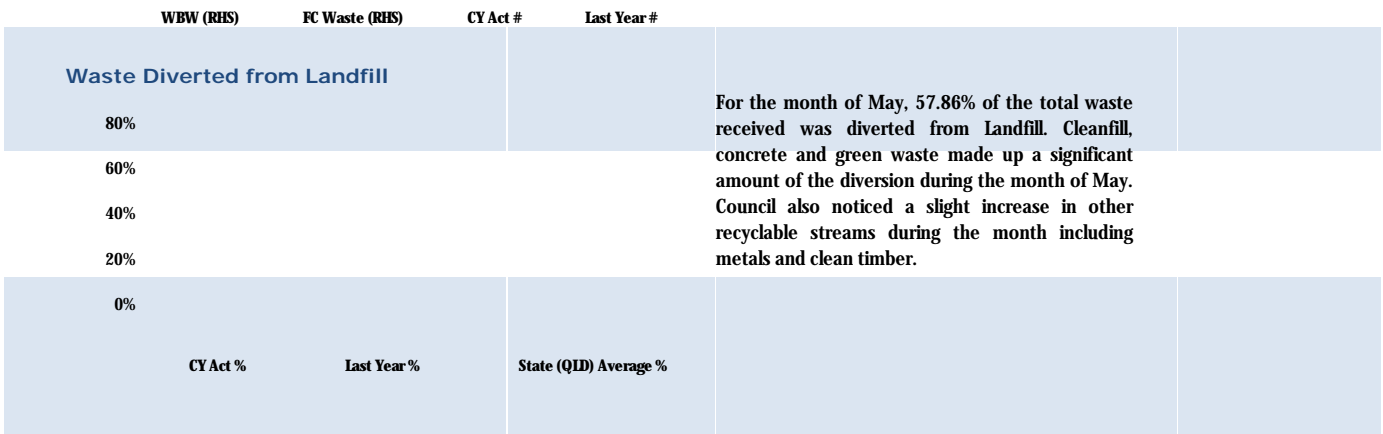
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40	40	For the month of May, there was one exceedance of the E.coli release limit to waters at the Aubinville sewage treatment plant (STP), and one exceedance of the Biochemical Oxygen Demand release limit to waters at the Pulgul Creek STP.	
35	35		
30	30		
25	25		
20	20		
15	15		
10	10		
5	5		
0	0		



	CY Act %	Last Year %	
120%			<p>Recycled water usage was at 60% of Average Dry Weather Flow. The usage rate is below the target of 90% due to ongoing STP discharges and reduced STP inflows through May. Discharges are being conducted to manage storage levels due to ongoing rainfall and minimal third party usage.</p>
100%			
80%			
60%			
40%			
20%			
0%			

1,200				997 MW hours of energy was extracted from the Maryborough Landfill for the month of April. LGI achieved this volume of extraction whilst experiencing 13.67 hours of downtime due to external outages. LGI continue to work with Council to manage the location of infrastructure on the active cell, whilst final works are being completed on cell 9.
1,000				
800				
600				
400				
200				
0				
	CY Act MW hrs	Last Year MW hrs		<i>*statistics and commentary provided a month in arrears due to Organisational Performance Report cut off timeframes.</i>

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	2023-2024	2024-2025		2024-2025		
	Audited	Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance
	\$	\$	\$	\$	\$	%
Income						
Revenue						
Recurrent revenue						
Rates, levies and charges	215,607,527	234,903,355	233,037,205	237,706,945	4,669,740	2.00%
Fees and charges	28,806,572	29,374,291	26,990,594	31,079,671	4,089,077	15.15%
Rental income	1,214,949	1,318,944	1,209,047	1,170,703	(38,344)	(3.17%)
Interest revenue	9,843,706	6,617,165	6,056,084	9,453,037	3,396,953	56.09%
Sales revenue	4,790,431	2,215,000	2,135,000	2,840,686	705,686	33.05%
Other income	5,611,178	6,367,929	5,837,028	5,999,413	162,385	2.78%
Grants, subsidies, contributions and donations	3,805,957	5,963,623	5,950,900	6,215,094	264,194	4.44%
Total recurrent revenue	269,680,320	286,760,307	281,215,858	294,465,549	13,249,691	4.71%
Expenses						
Recurrent expenses						
Employee benefits	87,923,124	94,254,051	87,091,293	88,074,965	(983,673)	(1.13%)
Materials and services	108,829,360	109,503,286	101,287,753	102,124,141	(836,388)	(0.83%)
Finance costs	4,270,839	4,857,643	2,668,602	2,831,028	(162,426)	(6.09%)
Depreciation and amortisation	73,772,889	77,907,989	71,504,593	76,842,547	(5,337,954)	(7.47%)
Total recurrent expenses	274,796,211	286,522,969	262,552,241	269,872,682	(7,320,441)	(2.79%)
Operating Result	(5,115,891)	237,339	18,663,617	24,592,867	5,929,250	31.77%
Capital revenue						
Grants, subsidies, contributions and donations	114,165,908	86,484,293	64,011,072	79,876,466	15,865,393	24.79%
Capital income	3,337,522	795,053	728,799	4,591,784	3,862,985	530.05%
Total capital revenue	117,503,429	87,279,347	64,739,871	84,468,250	19,728,379	30.47%
Capital expenses	26,957,682	19,425,277	17,806,504	12,319,027	5,487,477	30.82%
Net result	85,429,857	68,091,408	65,596,984	96,742,090	31,145,106	47.48%
Other comprehensive income						
Increase in asset revaluation surplus	250,658,495	39,015,112	-	-	-	0.00%
Total comprehensive income	336,088,351	107,106,520	65,596,984	96,742,090	31,145,106	47.48%

40

1

	2023-2024	2024-2025		2024-2025		
	Audited \$	Budget \$	YTD Budget \$	YTD Actual \$	YTD Variance \$	YTD Variance %
Assets						
Current Assets						
Cash, cash equivalents and investments	172,381,275	125,672,447	130,588,514	199,762,651	69,174,137	52.97%
Trade and other receivables	13,164,139	6,816,130	12,238,730	13,531,263	1,292,533	10.56%
Other assets	21,586,667	16,024,686	14,591,767	18,088,835	3,497,068	23.97%
Inventories	3,202,178	3,217,000	3,215,763	3,191,710	(24,053)	(0.75%)
Total Current Assets	210,334,258	151,730,263	160,634,774	234,574,460	73,939,686	46.03%
Non-Current Assets						
Trade and other receivables	4,066,380	4,307,000	4,066,380	2,632,038	(1,434,342)	(35.27%)
Property, plant and equipment	3,390,873,987	3,537,990,034	3,500,842,830	3,459,340,824	(41,502,006)	(1.19%)
Right of use assets	904,649	538,806	569,470	714,895	145,425	25.54%
Intangible assets	451,161	1,905,326	363,460	-	(363,460)	(100.00%)
Biological assets	227,741	923,000	227,741	227,741	-	0.00%
Total Non-Current Assets	3,396,523,917	3,545,664,167	3,506,069,880	3,462,915,498	(43,154,382)	(1.23%)
Total Assets	3,606,858,175	3,697,394,429	3,666,704,654	3,697,489,958	30,785,304	0.84%
Liabilities						
Current Liabilities						
Trade and other payables	51,421,977	41,704,438	33,797,429	30,645,953	3,151,476	9.32%
Contract liabilities	8,472,394	8,833,000	8,802,955	29,439,462	(20,636,507)	(234.43%)
Borrowings	5,248,154	5,071,168	5,571,170	5,568,629	2,541	0.05%
Lease liabilities	356,339	294,000	31,341	148,209	(116,868)	(372.90%)
Provisions	16,385,345	16,941,701	15,798,649	17,372,984	(1,574,335)	(9.97%)
Other liabilities	7,787,686	6,961,000	4,203,856	4,026,198	177,658	4.23%
Total Current Liabilities	89,671,894	79,805,307	68,205,399	87,201,435	(18,996,036)	(27.85%)
Non-Current Liabilities						
Borrowings	33,906,236	28,331,220	30,022,269	30,060,424	(38,155)	(0.13%)
Lease liabilities	563,119	284,696	563,119	592,033	(28,914)	(5.13%)
Other liabilities	5,394,452	5,342,320	5,394,452	5,394,452	-	0.00%
Provisions	35,728,044	43,607,006	34,041,667	35,905,169	(1,863,502)	(5.47%)
Total Non-Current Liabilities	75,591,851	77,565,242	70,021,507	71,952,078	(1,930,571)	(2.76%)
Total Liabilities	165,263,746	157,370,548	138,226,907	159,153,513	(20,926,607)	(15.14%)
Net Community Assets	3,441,594,430	3,540,023,881	3,528,477,748	3,538,336,445	9,858,697	0.28%
Community Equity						
Asset revaluation surplus	1,310,755,304	1,346,924,112	1,310,755,229	1,310,755,229	-	0.00%
Retained surplus	2,130,839,126	2,193,099,769	2,217,722,519	2,227,581,216	(9,858,697)	(0.44%)
Total Community Equity	3,441,594,430	3,540,023,881	3,528,477,748	3,538,336,445	9,858,697	0.28%

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2

	Budget \$	YTD Budget \$	2024-2025 YTD Actual \$	YTD Variance \$	YTD Variance %
Operating Activities					
Receipts from customers	272,577,756	263,757,423	269,155,356	5,397,933	2.05%
Payments to suppliers and employees	(205,100,161)	(198,331,413)	(209,857,907)	(11,526,494)	5.81%
Interest received	6,617,147	6,003,033	10,368,046	4,365,013	72.71%
Rental	1,391,135	1,209,047	1,170,703	(38,344)	(3.17%)
Non capital grants & contributions	6,563,507	5,950,900	6,224,690	273,790	4.60%
Other income	8,582,929	7,972,028	8,840,099	868,071	10.89%
Borrowing costs	(2,136,153)	(2,081,548)	(2,510,553)	(429,005)	20.61%
Net cash provided by/(used in) operating activities	88,496,159	84,479,470	83,390,434	(1,089,036)	(1.29%)
Investing Activities					
Proceeds from sale of property, plant and equipment	795,053	728,799	6,318,404	5,589,605	766.96%
Capital grants, subsidies and contributions	64,841,220	44,771,118	65,824,329	21,053,210	47.02%
Purchase/construction of property, plant and equipment	(188,896,058)	(161,442,755)	(123,608,412)	37,834,343	(23.44%)
Payments for Intangible Assets	(1,550,000)	(1,244,152)	(370,037)	874,115	(70.26%)
Net cash flow from investing activities	(124,809,785)	(117,186,990)	(51,835,717)	65,351,273	(55.77%)
Financing Activities					
Repayment of borrowings	(5,178,623)	(3,883,967)	(3,845,812)	38,155	(0.98%)
Repayment of leases (principal only)	(340,304)	(324,998)	(327,529)	(2,530)	0.78%
Net cash flow from financing activities	(5,518,927)	(4,208,966)	(4,173,341)	35,625	(0.85%)
Net increase / (decrease) in cash	(41,832,553)	(36,916,486)	27,381,376	64,297,863	(57.90%)
Cash at beginning	167,505,000	167,505,000	172,381,275	4,876,275	2.91%
Cash at end	125,672,447	130,588,514	199,762,651	69,174,137	52.97%

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3

CAPITAL EXPENDITURE PROGRESS REPORT

BY CAPITAL PROGRAM

31 May 2025

Directorate: Strategy, Community & Development

Airport	2,485,000	2,085,000	2,276,285	(191,285)	109%	92%	113,467
Animal Pound	275,000	275,000	188,026	86,974	68%	68%	60,336
Aquatic Centres	9,560,000	9,060,000	5,893,209	3,166,791	65%	62%	3,387,286
Community & Recreational Facilities	-	-	3,343	(3,343)			(3,382)
Cultural Services	1,675,000	1,675,000	590,265	1,084,735	35%	35%	604,888
Library Services	639,339	593,839	568,232	25,607	96%	89%	8,077
Roads Footpaths & Bikeways	100,000	100,000	71,528	28,472	72%	72%	7,000
Showgrounds	500,000	500,000	274,833	225,167	55%	55%	20,467
Trunk Infrastructure - Dev	2,600,000	2,226,000	9,391,161	(7,165,161)	422%	361%	-

Directorate: Infrastructure Services

Asset Management	1,100,000	900,000	266	899,734	0%	0%	-
Caravan Parks	13,560,000	11,400,000	7,951,520	3,448,480	70%	59%	12,806,220
Cemeteries	330,000	330,000	239,198	90,802	72%	72%	50,088
Climate Change & Environmental Sustainability	3,200,000	3,145,000	1,328,663	1,816,337	42%	42%	1,256,574
Coastal Jetties, Piers & Boardwalks	700,000	700,000	735,653	(35,653)	105%	105%	322,965
Depot Operations	230,000	180,000	92,346	87,654	51%	40%	67,920
Disaster & Risk Management	2,067,740	1,910,000	738,186	1,171,814	39%	36%	1,459,545
Drainage Construction	1,500,000	410,000	494,638	(84,638)	121%	33%	513,654
Environment Management	31,086	31,086	8,833	22,253	28%	28%	-
Public Amenities	200,000	200,000	200,537	(537)	100%	100%	12,309
Parks Structures & Facilities	3,350,000	3,250,000	1,408,553	1,841,447	43%	42%	870,554
Parks Landscaping & Upgrades	650,000	650,000	703,857	(53,857)	108%	108%	39,559
Major Projects	48,583,748	37,828,582	21,560,638	16,267,944	57%	44%	83,296,893
Roads Bridges	1,270,000	1,025,000	1,093,899	(68,899)	107%	86%	147,968
Roads Construction	14,755,000	12,105,000	10,931,710	1,173,290	90%	74%	6,205,225
Roads Traffic Facilities	1,025,000	715,000	822,931	(107,931)	115%	80%	346,511
Roads Resurfacing	11,000,000	10,000,000	9,519,545	480,455	95%	87%	1,610,563
Roads - TIDS	3,720,000	3,160,000	3,315,089	(155,089)	105%	89%	223
Roads Transport & Carparking	100,000	100,000	69,036	30,964	69%	69%	143,283
Roads K'gari	220,000	220,000	153,363	66,637	70%	70%	(17,822)
Roads Footpaths & Bikeways	1,003,000	703,000	1,376,632	(673,632)	196%	137%	359,016
Roads Kerb & Channelling	2,605,000	2,380,000	2,291,986	88,014	96%	88%	614,362

Directorate: Organisational Services

Caravan Parks	-	-	8,530	(8,530)			(22,115)
Fleet Management	13,188,000	12,000,000	10,765,823	1,234,177	90%	82%	6,022,685
Information Technology	1,550,000	1,279,152	986,390	292,762	77%	64%	318,549
Compulsory Land Acquisition	500,000	400,000	158,208	241,792	40%	32%	-
Property Management	2,328,000	2,078,000	476,142	1,601,858	23%	20%	127,710

Directorate: Water & Waste Services

Admin & Other Capital Equipment	874,500	753,250	509,708	243,542	68%	58%	400,790
Effluent Reuse	281,000	106,833	241,084	(134,250)	226%	86%	229,706
Sewage Collection - Non-Trunk	1,335,000	1,223,750	1,862,644	(638,894)	152%	140%	2,979
Sewage Collection - Trunk	1,010,000	910,000	151,168	758,832	17%	15%	422,703
Sewage Pumping Station	75,000	72,333	97,408	(25,074)	135%	130%	6,841
Sewage Treatment	4,388,745	3,274,530	1,533,326	1,741,204	47%	35%	724,986
Solid Waste Management	11,289,474	11,275,307	13,559,621	(2,284,314)	120%	120%	4,056,283
Water Collection	2,073,565	1,973,565	1,044,498	929,067	53%	50%	1,252,803
Water Pumping Stations	5,112,250	5,009,750	3,118,817	1,890,933	62%	61%	2,887,556
Water Reservoirs	2,245,580	1,595,580	454,267	1,141,313	28%	20%	232,108
Water Treatment	8,209,036	6,317,124	6,228,782	88,342	99%	76%	939,122
Water Mains - Non-Trunk	4,575,996	4,340,226	3,790,163	550,063	87%	83%	356,656
Water Mains - Trunk	2,375,000	2,220,000	1,868,920	351,080	84%	79%	157,826

TOTAL - GROSS CAPITAL

Strategy, Community & Development	17,834,339	16,514,839	19,256,883	(2,742,044)	117%	108%	4,088,967
Infrastructure Services	111,200,574	91,342,668	65,037,078	26,305,590	71%	58%	110,355,422
Organisational Services	17,566,000	15,757,152	12,395,093	3,362,059	79%	71%	5,881,847
Water & Waste Services	43,845,145	39,072,248	34,460,404	4,611,845	88%	79%	11,670,359

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4

CAPITAL EXPENDITURE PROGRESS REPORT

BY PROJECT CATEGORY

31 May 2025

Strategy, Community & Development

Category A	3,900,000	3,526,000	9,903,856	(6,377,856)	281%	254%	432,347
Category B	9,135,000	8,635,000	5,802,580	2,832,420	67%	64%	3,165,371
Category C	-	-	3,660	(3,660)			(47,114)
Category D	4,799,339	4,353,839	3,546,786	807,053	81%	74%	540,363

Infrastructure Services

Category A	71,268,748	56,083,582	35,087,008	20,996,574	63%	49%	98,315,837
Category B	9,868,000	8,518,000	7,649,737	868,263	90%	78%	5,208,098
Category C	15,587,740	13,820,000	2,623,522	11,196,478	19%	17%	4,183,913
Category D	14,476,086	12,921,086	19,623,198	(6,702,112)	152%	136%	2,647,573

Organisational Services

Category A	-	-	166,822	(166,822)			(568,123)
Category B	-	-	20,515	(20,515)			-
Category C	14,468,000	13,072,489	11,474,577	1,597,912	88%	79%	6,324,642
Category D	3,098,000	2,684,663	786,792	1,897,871	29%	25%	125,328

Water & Waste Services

Category A	18,859,474	17,741,974	13,589,045	4,152,929	77%	72%	5,224,189
Category B	9,904,366	7,591,381	11,542,623	(3,951,242)	152%	117%	3,493,878
Category C	2,253,000	2,178,833	1,980,609	198,224	91%	88%	173,885
Category D	12,828,306	11,560,060	7,348,127	4,211,934	64%	57%	2,772,520
Not Applicable	-	-	-	-			5,887

COUNCIL SUMMARY

Category A	94,028,222	77,351,556	58,746,730	18,604,825	76%	62%	103,404,251
Category B	28,907,366	24,744,381	25,015,456	(271,075)	101%	87%	11,867,346
Category C	32,308,740	29,071,322	16,082,369	12,988,954	55%	50%	10,635,327
Category D	35,201,731	31,519,648	31,304,903	214,745	99%	89%	6,085,784

Category A	The project budget is over \$4m, high profile and med-high risk
Category B	The project budget is between \$1m and \$5m, medium profile and major risk
Category C	The project budget is between \$500k and \$1m, low profile and moderate risk
Category D	The project budget is under \$500k, very low profile and minor risk
Not Applicable	The project is yet to be categorised

**FRASER COAST REGIONAL COUNCIL
ORDINARY MEETING NO. 6/25**

MONDAY, 30 JUNE 2025

SUBJECT: REGULATORY SERVICES FEES AND CHARGES AMENDMENT

DIRECTORATE: STRATEGY, COMMUNITY & DEVELOPMENT

RESPONSIBLE OFFICER: DIRECTOR STRATEGY, COMMUNITY & DEVELOPMENT

AUTHOR: EXECUTIVE MANAGER REGULATORY SERVICES

**LINK TO CORPORATE PLAN: Focused Service Delivery
Focus on service delivery to promote a positive customer experience.**

1. PURPOSE

To endorse fees and charges amendments to support the efficient delivery of services.

2. EXECUTIVE SUMMARY

Councils' fees and charges have been reviewed to provide cost recovery of service while balancing encouragement of responsible animal ownership.

Consideration has been given to simplifying our fee structure to ensure whole dollar amounts are utilised where available.

Councils' fees and charges have been reviewed to remove unnecessary fractional units and line items due to policy changes in the service provision of responsible animal ownership.

3. OFFICER'S RECOMMENDATION

That Council endorse the proposed amendments to the 2025/26 Schedule of Fees and Charges for Animal Management as outlined in table 1 of this report.

4. BACKGROUND & PREVIOUS COUNCIL CONSIDERATION

At the Special Meeting No. 2/25 held on Wednesday 11 June 2025 Council resolved the adoption of 2025-26 Schedule of Fees and Charges as presented.

As a result of a review, it is proposed to amend Councils 2025/26 fees to simplify administration of fees and charges.

Consideration has been given to remove unnecessary fractional units and line items due to policy changes in the service provision of responsible animal ownership.

5. PROPOSAL

It is proposed to amend the 2025/26 Schedule of Fees and Charges for 'Regulatory Services' with changes noted in red as follows:

Page Number	Description	Adopted fee 25/26	Proposed action	Proposed fee 25/26	Reason for change
40	General Registration (concessional desexed dog)	41.60	Round to whole dollar amount. Remove fraction unit (cents)	\$42.00	Simplify administration process
40	Entire Dog	\$177.00	Amend the fee description to "General Registration (entire dog)"	\$177.00	Consistent naming convention
40	Animal Management > Registration Fees, Paragraph 1	...(concessional desexed & microchipped dog) – evidence of both desexing and microchipping must be received by..."	Amend the wording to read "... (concessional desexed dog) – evidence of desexing must be received by..."	N/A	Outdated wording – no longer applicable.
40	Regulated dog - Replacement and/or additional sign or collar	\$58.50	Round to whole dollar amount. Remove fraction unit (cents).	\$59.00	Simplify administration process
40	Adoption of dog 8 years+ (includes registration, desexing - subject to health status, microchipping, vaccination, flea and worming treatment)	\$137.50	Round to whole dollar amount. Remove fraction unit (cents).	\$138.00	Simplify administration process
40	Adoption of cat (includes desexing, microchipping, vaccination, flea and worming treatment)	\$137.50	Round to whole dollar amount. Remove fraction unit (cents).	\$138.00	Simplify administration process
40	Adoption of cat 8 years+ (includes desexing, microchipping, vaccination, flea and worming treatment)	\$62.40	Round to whole dollar amount. Remove fraction unit (cents).	\$62.00	Simplify administration process
41	Horse/Cattle/Livestock - Large animal (includes Hendra vaccine, microchipping & deworming)	\$358.00	Remove fee, to be amalgamated into next item.	Not applicable	Simplify administration process

41	Horse/Cattle/Livestock - Small animal (includes vaccines if applicable, microchipping & de-worming)	\$159.50	Amend the fee description to <i>"Horse/Cattle/Livestock (includes vaccines if applicable, microchipping & de-worming)"</i> Round to whole dollar amount. Remove fraction unit (cents).	\$160.00	Simplify administration process
41	Poultry	\$5.50	Amend the fee description to <i>"Poultry/Bird"</i> Increase whole dollar amount. Remove fraction unit (cents).	\$10.00	Simplify administration process and cost recovery
41	Other Animals (Small)	\$10.95	Round to whole dollar amount. Remove fraction unit (cents).	\$11.00	Simplify administration process
41	Additional Animal Application Fee - non-transferable to another property	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$193.00	Simplify administration process
41	First release - animals must be microchipped and desexed. Dogs must be registered (unless exemption applies and is on record with Council)	No charge	Amend fee description to <i>"First release - animals must be microchipped and registered."</i>	No charge	Local Law amended - mandatory desexing is now omitted from Local Law No. 2
41	First release - animals not registered and/or microchipped and/or desexed (unless exemption applies and is recorded with Council). Registration fee additional to impound release fee	\$252.00	Amend fee description to <i>"First release - animals not registered and/or microchipped. Registration fee additional to impound release fee"</i>	\$252.00	Local Law amended - mandatory desexing is now omitted from Local Law No. 2
41	Sustenance Fee (fee applicable after 7 days)	\$5.50	Remove line item	Not applicable	Simplify administration process
42	Small livestock (sheep, goats, juvenile large breeds eg piglets etc.)	\$159.50	Round to whole dollar amount. Remove fraction unit (cents).	\$160.00	Simplify administration process

42	Tagging fee for impounded livestock	\$39.55	Round to whole dollar amount. Remove	\$40.00	Simplify administration
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			fraction unit (cents).		process
42	Horses, cattle and other large livestock > Sustenance Fee (fee applicable after 7 days)	\$15.00	Remove line item	Not applicable	Simplify administration process
42	Poultry and birds > Sustenance Fee (fee applicable after 7 days)	\$5.50	Remove line item	Not applicable	Simplify administration process
43	Late payment of an annual authority and inspection fee	\$159.50	Round to whole dollar amount. Remove fraction unit (cents).	\$160.00	Simplify administration process
44	Water sample analysis	\$192.40	Round to whole dollar amount. Remove fraction unit (cents).	\$192.00	Simplify administration process
46	Application - Short Term Licence (one event for a maximum duration of up to 14 consecutive days)	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$193.00	Simplify administration process
46	Annual Food Stall Licence and Inspection (application fee also required for new applications)	\$181.50	Round to whole dollar amount. Remove fraction unit (cents).	\$182.00	Simplify administration process
46	Application- Short Term Licence (one event for a maximum duration of up to 14 consecutive days)	\$82.50	Round to whole dollar amount. Remove fraction unit (cents).	\$83.00	Simplify administration process
47	Water Carrier	\$170.50	Round to whole dollar amount. Remove fraction unit (cents).	\$170.00	Simplify administration process
48	Food Safety Program assessment fee - additional charge (first 3 hours free)	\$115.50	Round to whole dollar amount. Remove fraction unit (cents).	\$115.00	Simplify administration process
48	Compliance audit	\$115.50	Round to whole dollar amount. Remove fraction unit (cents).	\$115.00	Simplify administration process
48	Non-compliance audit	\$115.50	Round to whole dollar amount. Remove fraction unit (cents).	\$115.00	Simplify administration process
48	Application for minor amendment of licence	\$84.70	Round to whole dollar amount. Remove fraction unit (cents).	\$85.00	Simplify administration process

48	Water sample analysis	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$192.00	Simplify administration process
50	Annual approval and	\$329.68	Round to whole dollar	\$330.00	Simplify

	inspection - per mobile premises (application fee also required for new applications)		amount. Remove fraction unit (cents).		administration process
50	Application for transfer of approval	\$362.96	Round to whole dollar amount. Remove fraction unit (cents).	\$363.00	Simplify administration process
51	Release of confiscated sign fee - signs on road reserve	\$56.70	Round to whole dollar amount. Remove fraction unit (cents).	\$57.00	Simplify administration process
51	Compliance water sampling and analysis (additional fee)	\$148.50	Round to whole dollar amount. Remove fraction unit (cents).	\$148.00	Simplify administration process
52	Seized and Impounded items (other than Animals and Vehicles)	\$60.50	Round to whole dollar amount. Remove fraction unit (cents).	\$61.00	Simplify administration process
53	Application for building work	\$148.50	Round to whole dollar amount. Remove fraction unit (cents).	\$149.00	Simplify administration process
53	Amendment to application from private certifier (application and/or plans)	\$29.70	Round to whole dollar amount. Remove fraction unit (cents).	\$30.00	Simplify administration process
53	File copy request - domestic building/plumbing (standard copy charges may apply in addition to this fee)	\$84.70	Round to whole dollar amount. Remove fraction unit (cents).	\$85.00	Simplify administration process
53	Part A - Development information	\$117.50	Round to whole dollar amount. Remove fraction unit (cents).	\$118.00	Simplify administration process
54	Records only search (sites with multiple buildings, multiple tenancies, motels and caravan parks etc.)	\$212.00 base fee + \$45.00 per hour	Amend base fee to correlate with Records only search fee	\$212.00 base fee + \$45.00 per hour	Simplify administration process
55	Domestic plumbing and drainage - Class 1 & 10 buildings - sewerage site > Fixture/Appliance/Apparatus (additional to application fee)	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process

55	Domestic plumbing and drainage - Class 1 & 10 buildings - sewerred site > Future Fixture/Appliance/Apparatus (additional to application fee)	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$192.00	Simplify administration process
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55	Inspections	\$280.80	Round to whole dollar amount. Remove fraction unit (cents).	\$281.00	Simplify administration process
55	Domestic plumbing and drainage - Class 1 & 10 buildings - non-sewered areas > Fixture/Appliance/Apparatus (additional to application fee)	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process
55	Domestic plumbing and drainage - Class 1 & 10 buildings - non-sewered areas > Future Fixture/Appliance/Apparatus (additional to application fee)	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$193.00	Simplify administration process
56	Commercial & multi-unit residential plumbing and drainage - Class 2 - 9 buildings - sewerer site > Fixture/Appliance/Apparatus (additional to application fee)	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process
56	Commercial & multi-unit residential plumbing and drainage - Class 2 - 9 buildings - sewerer site > Future Fixture/Appliance/Apparatus (additional to application fee)	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$193.00	Simplify administration process
56	Commercial & multi-unit residential plumbing and drainage – Class 2 - 9 Buildings – non-sewered site > Fixture/Appliance/Apparatus (additional to application fee)	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process

56	Commercial & multi-unit residential plumbing and drainage – Class 2 -9 Buildings – non-sewered site > Future Fixture/Appliance/Apparatus (additional to application fee)	\$192.50	Round to whole dollar amount. Remove fraction unit (cents).	\$193.00	Simplify administration process
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57	Amendments Class 1 and Class 10a - change of floor plan/fixture layout of existing approved building (no new permit issued)	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process
57	Minor amendments Class 2 – 9	\$148.50	Round to whole dollar amount. Remove fraction unit (cents).	\$149.00	Simplify administration process
57	Extend term of Permit for no more than 2 years	\$126.50	Round to whole dollar amount. Remove fraction unit (cents).	\$127.00	Simplify administration process
57	Fee Per Device (in addition to application fee)	\$117.52	Round to whole dollar amount. Remove fraction unit (cents).	\$118.00	Simplify administration process
57	Annual administration fee	\$49.50	Round to whole dollar amount. Remove fraction unit (cents).	\$50.00	Simplify administration process

Consideration has been given to simplifying our fee structure as well as ensuring the incentivisation of animal registration continues to be supported and encouraged through concessional fee relief.

6. FINANCIAL & RESOURCE IMPLICATIONS

Financial, resource implications and revenue from fees and charges in the 2025/26 budget will not be adversely impacted by the changes.

7. POLICY & LEGAL IMPLICATIONS

The resolutions proposed are compliant with the *Local Government Act 2009* and the *Local Government Regulation 2012*, Section 52 & 53 of the *Animal Management (Cats and Dogs) Act 2008* and Fraser Coast Regional Council Local Laws.

8. RISK IMPLICATIONS

No risks have been identified that fall outside the risk appetite statements.

9. CRITICAL DATES & IMPLEMENTATION

Required to be adopted in preparation for the 2025/26 financial year animal renewal run.

10. CONSULTATION

The Director, Finance executive and Managers have been consulted to remove fractional units and irrelevant lines from the fees and charges for 2025/26.

11. CONCLUSION

The Fees and Charges for the 2025/26 financial year as presented, provide simpler administration of Councils fees and charges for the community and staff.

12. ATTACHMENTS

Nil

